

ANNUAL REPORT 2023 TE PŪRONGO O IVERSITY WORKS NEW ZEALAND



Ā MĀTOU PŪRONGO ABOUT THIS REPORT

Tēnā koutou katoa

The primary goal of Diversity Works New Zealand, as the national body for diversity and inclusion, is to support organisations in their journey to unlock the potential from a diverse workforce. Since being established as the Equal Opportunities Trust in 1992, we have been sustained by a unique partnership between government and employers, aimed at building an increasingly inclusive Aotearoa.

In order to achieve this goal, we implemented an organisation strategy that responds to the interests of all our stakeholders, supported by an annual workplan that secures the resources and reputation on which our organisation depends. This understanding informs our approach to our annual reporting. In this report we aim to provide a succinct assessment of our current and longerterm strategy in relation to the key considerations for diversity and inclusion in New Zealand, our performance against financial and nonfinancial objectives, and our priorities and expectations for the year ahead.

This annual report was approved by the Board of Trustees on 26 October 2023 and we present this to our members and the wider stakeholder community as a basis for engagement, with an invitation for any feedback.

Thank you for reading the report — please direct any comments to ceo@diversityworksnz.org.nz.

1. Doughty

Susan Doughty Chair, Board of Trustees



John Christie Chair, Finance Audit and Risk Committee

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NGĀ MEA HIRAHIRA O TE TAU 2022-23 HIGHLIGHTS OF 2022-23

BY THE NUMBERS

Membership up



Revenue up

Due to an increase in membership donations

Corporate



workshops **3%** increase from 2022

Public Events



18 more events than 2022

• 66 entries

• Introduced the Diversity Champion category to mark the 25th anniversary of the programme

NZ

Reach

increase

in number of people

workshops, events and

speaking engagements

engagement

reached through

Online

5% growth in

newsletter database

14% increase in

website page views

33% increase in

LinkedIn followers

Workplace

259% increase in the

number of participants in

Diversity

the 2023 survey

Survey

HIGHLIGHTS OF PROJECTS, INITIATIVES AND CELEBRATIONS

25th Diversity Awards NZ

The 2022 Diversity Awards NZ™ marked the 25th anniversary of this programme, which launched in 1998 as the EEO Trust Work & Family Awards. To celebrate, we introduced a new Diversity Champion category aimed at acknowledging the people in our community who use their skills, experience and emotional intelligence to build environments of belonging. The awards attracted 66 entries across all categories. It was fitting that after two Covidimpacted years, we were able to return to a gala dinner celebration with 400 attendees at Auckland's Cordis Hotel

Taura magazine

Our digital magazine Taura launched in August 2022, covering a variety of topics including pay gaps as a symptom of disadvantage, faith in the workplace and why organisations need neurodiverse mindsets to unlock business and societal sustainability. The online magazine, which will be published twice a year, is designed to create a hub where everyone who is part of the workplace diversity, equity and inclusion ecosystem can share their ideas and their kaupapa, and we can learn and grow together.

Expanded resource library

Extra member resources were added to our website this year. The Getting Started guide series provides advice to organisations that are in the early stages of developing their recruitment practice with respect to diversity, equity and inclusion (DEI). The fourpart Diversity Data series covers what data to collect, how to collect it, how to analyse the data and what to do with it. Understanding Intersectionality and its Impact was published as a public resource.

New workshops

Two new workshops were launched in the 22/23 financial year. Embracing a Systems Change Mindset will help DEI professionals develop awareness of systemic change and its impact on organisational culture. Building Empathy in the Workplace enables people to gain a deeper understanding and appreciation of the experiences of others, which in turn supports a greater appreciation for diverse perspectives.

Whiria Ngā Kaha Workplace Inclusion Aotearoa international conference

Originally scheduled to take place in Rotorua in February 2023, our inaugural Whiria Ngā Kaha Workplace Inclusion Aotearoa conference was moved to Auckland to make attendance feasible for a wider audience. The event was impacted by Cyclone Gabrielle, which prevented some delegates from out of Auckland attending and resulted in some lastminute programme changes. Despite these challenges, 245 delegates attended the conference, along with 57 speakers and panellists, including international experts from the United States, Canada, Hong Kong and Australia. An online Conference Highlights Day was held in May to accommodate delegates who were unable to attend or missed some sessions - it attracted 238 registrations.

Global Inclusion & Diversity Alliance Launch

The Global Inclusion & Diversity Alliance (GIDA), a community of practice for diversity and inclusion organisations from around the world, was launched at our conference in February. Diversity Works New Zealand is a founding partner alongside the Canadian Centre for Diversity and Inclusion, Community Business, and Diversity Council Australia.

Diversity Awards NZ™

■ NFP ■ Public ■ Private

2022

Workplace Inclusion **Professional Accreditation**

Our February conference was also the launch pad for the Workplace Inclusion Professional Accreditation programme. With a competency framework and assessment criteria that allows practitioners to be formally recognised for their knowledge, skills and experience, this programme will give workplaces the security of knowing that this important mahi is being undertaken by professionals recognised in this field who have access to best practice and a community of peer support.

Employee Perception Survey launched

The third tool in our AIM Insights suite, the Employee Perception Survey is designed to capture the impact of an organisation's DEI initiatives as perceived by its employees. It is a valuable addition to the AIM Self-Assessment and Qualified Assessment tools, as it gathers more holistic insights to validate, test and shape programmes of work.

New Community Hub platform

Launched in June 2023, this online platform hosts our new Member Connect forum where employees from our 700 member organisations can learn together and support each other with advice and information. It also houses an expanded resource area and access to all our events and public training workshops.

Diversity Sessions

Launched in April 2022, these online webinars have grown into a pinnacle event on the monthly calendar. Our team delivered nine during the year under review covering a variety of topics including neurodiversity, and the rise of inclusive consumerism, reimagining binary workplaces and empowering allies.



ΗΕ ΚUPU ΝΑ ΤΕ ΤΟΙΗΑυ A WORD FROM THE CHAIR

He mihi maioha tēnei e rere atu ana ki a koutou i tēnei wā korokē. Ko tātau te hunga ora e mau tonu, nō reira, tēnā tātau katoa.

I am pleased to present the Chair's report for 2023, reflecting on our organisation's journey, achievements, and outlook for the future. The year that was marked the end to the pandemic era, presented us with a number of new challenges, including a recession, the Auckland floods and Cyclone Gabrielle, but our resilience, innovation, and unwavering commitment to our mission have propelled us forward.

During the past year, we successfully concluded the first horizon of our transformation journey - we have, against all weather odds, hosted an international conference, we launched our global partnership through the Global Inclusion and Diversity Alliance, and we implemented the first iteration of our Workplace Inclusion Accreditation

programme. The most significant achievement in our organisational evolution was, however, the progress made with our digital transformation programme to better serve the evermaturing needs of our members.

Our ability to adapt and persevere during adversity defines our character as an organisation and we maintained uninterrupted service to our members and stakeholders through our established resources and programmes, as well as a range of new offerings to support organisations in their commitment to building inclusive workplaces. As always, I am immensely proud of our team for their resilience, dedication, and innovative spirit.

And I am equally proud of the 683 members at year-end who commit to DEI through their membership



of our organisation, which is a 4.3% increase on last year, despite a tough economic climate. The fact that you kept prioritising inclusive workplace practices throughout the recent hardships, is testament to the strength of the DEI movement and the realisation that the culture of work has fundamentally shifted.

Our investment in strategic workstreams and new offerings during the past year was intentional to ensure that we have the right foundations to meet the increasingly complex needs of our membership. We continued to invest in research and development, product innovation, and strategic

partnerships to position ourselves for future growth.

This came at significant financial cost, as reflected in the deficit of \$146K, however, this deficit was budgeted for as part of the commitment that we made to reinvest some of the surplusses of previous years. Our revenue for FY23 is a 2.5% increase on the previous year and our prudent financial management allowed us to weather the storm and remain resilient. We were pleased that, at year-end, the deficit was within budget, despite the impact of Cyclone Gabrielle on the conference.

Our balance sheet remains strong, our reserves are at a sustainable level to ensure business continuity and, as we are heading into the second horizon of our transformation programme, we are excited about how our strategic investments over the past two years will return value to members and the DEI landscape at large.

In growing our reach and capability as the national body for diversity, equity and inclusion, I wish to recognise the ongoing support of Government and our Alliance Partners. Our work will

be significantly more difficult and progress will be significantly slowed down without your heart and commitment to this mahi. Similarly, I want to thank my fellow Trustees for their support during the past year and, more generally, for their commitment to the DEI kaupapa. In reviewing and refreshing our strategy earlier this year, I was reminded once more of the depth of experience and strategic agility in this team. It is pure joy to work with you all.

That said, and in keeping with the provisions in our Trust Deed and Member Rules, we've had to bid farewell to some of our Trustees. Two of our Public Sector Trustees, Dr Nicola Ngawati and Mac Leauaneane had to step down as result of a change of roles in the public sector and Alex Chadwick will remain in an Advisory capacity until public sector nominations are complete post the election. We have not yet had confirmation of replacement Trustees in these vacancies and the Board is therefore currently underrepresented by the public sector.

Additionally, the second term of office of Adrienne Miller, a Membernominated Private Sector Trustee, has

"Our resilience, innovation, and unwavering commitment to our mission have propelled us forward."

come to an end and she has decided not to stand for elections this year. Adrienne has dedicated significant time and energy to Diversity Works and diligently supported our organisation through the past six years – both in governance and for six months as interim Chief Executive. We thank all of our outgoing Trustees most sincerely for their service and wish them well for their future governance careers.

With a refreshed strategy and great foundations for accelerated impact, our outlook for 2024 is cautiously optimistic and we look forward to all that is planned for the next year in our organisational growth and evolution. We know that, with a newly established Government, regardless of party, , new relationships will form, priorities and messaging may change, but the essence of inclusive workplace practices will remain - he tangata, he tangata, he tangata.

SUSAN DOUGHTY Chair. Board of Trustees



HE KŌRERO NĀ TE TUMUAKI **FROM THE CHIEF EXECUTIVE**

Tihei mauri ora. Tēnā koutou katoa. Ki nga maunga whakahi, me ngā awa tipuna o te motu tae noa atu ki ngā iwi o ngā tōpito e wha. Tēnā koutou katoa. Kō tēnei te reo o Diversity Works Aotearoa e mihi nei, e karanga nei ki a koutou. Tēnā koutou katoa.

It is with some relief and significant pleasure that I present this, my fourth Chief Executive review for our 2023 Annual Report. Not only is this the first report where the pandemic does not dominate the narrative, but it is also the report where we look back at the conclusion of the first horizon of our transformation journey as an organisation.

A major highlight for us was 2022 Diversity Awards NZTM, hosted in August last year. This was a very special occasion - not only because we could finally return to an in person gala event, but also because this was the 25th year of hosting these awards. And, while the audience was still somewhat

impacted by the uncertainty of impromptu isolations, the energy in the room was electric. We welcomed a total of 400 people at the awards, with a parallel online audience of 239 viewers. The winning organisations in all the categories were deserving of recognition and I'd like to congratulate every one of them, with specific reference to Pūhoro STEMM Academy who was the supreme winner on the night.

Over the past three years, we have delivered on an ambitious programme of work to improve the value that we are bringing to our members and the diversity, equity and inclusion (DEI) kaupapa

at large across the motu. With this, we now stand on the cusp of the next horizon in our organisational evolution - one marked by agility, innovation, and an unwavering commitment to our core values and mission.

The year has not been without its challenges and, in the second half of the year, specifically, we have felt the impact of the Auckland floods, Cyclone Gabrielle and the recession. The reactive nature of managing through various layers of crises, meant that some of the strategic workstreams were postponed to the next financial year. Despite this, we have achieved a few significant runs on

the board, which will stand us in good stead as we head into the next three years.

Details of these achievements are noted elsewhere in this report, but I would like to mention a few key highlights that will form cornerstones of the next horizon in our strategy.

The global economy, DEI landscape, member expectations and technology are all evolving at an unprecedented pace. To thrive in this dynamic environment, we needed to find a way to knit these themes together into a cohesive strategy and we have found this through our community platform. We launched our new website and Community Hub in June 2023 as a tool to connect the people in this mahi and provide better peer-topeer support.

Our members are at the heart of everything we do, and, with our ever-maturing suite of digital tools and functionality, we are looking towards leveraging our platforms to delivering value that is increasingly relevant, personalised and responsive. It is early days, but the indicators are positive and will present a fundamental shift in how we operate and provide value to our members.

In a context where considerations related to diversity, equity and inclusion are becoming increasingly nuanced and polarised, we are also conscious that our DEI community needs additional layers of training and support to keep themselves and their organisations safe in this mahi. To this effect we have launched the accreditation programme for practitioners and professionals earlier this year and we look forward to seeing how a more intentional approach to the development of a DEI skillset will increase the impact and return on investment in relevant strategies and programmes. We have also done much more

work in respect of our te ao Māori journey and, during the past year have felt the need to explore what this might look like for our name and brand. The Board of Trustees and all staff have done significant reflection on how our values show up on a day-to-day basis, and we started the process of consultation regarding a change in tohu, which will be concluded during the upcoming year.

And, finally, we also invested heavily in expanding our suite of tools, resources and workshops. Our suite of assessment tools against the Aotearoa Inclusivity

"We stand on the cusp of the next horizon in our organisational evolution - one marked by agility, innovation, and an unwavering commitment to our core values and mission."

> Matrix (AIM) is now fully operational, we developed two new workshops to support organisations in their DEI journey, and we refreshed and expanded our range of resources and reports.

In driving these programmes of work forward, I wish to express my utmost gratitude and admiration for each and every one of our team members who deliver relentlessly through a culture of collaboration, innovation and accountability.

And I am also most grateful for the dedication and support of the Board of Trustees for walking with support and wisdom next to us, every day, as we navigate this important kaupapa.

I look forward to another meaningful year at Diversity Works New Zealand as we increasingly build the momentum for change across our ecosystem. Together, we are creating a brighter future.

Ngā mihi nui ki a koutou!

MARETHA SMIT Chief Executive

NGA MAHI KA WHAI AKE O DIVERSITY WORKS AOTEAROA WHAT'S NEXT FOR DIVERSITY WORKS NEW ZEALAND

During FY22-23 we concluded the first three-year iteration of our strategic transformation plan through new frameworks, research, resources and delivery platforms.

As we move forward into our next strategy horizon, FY24 – FY26, we remain steadfast in our commitment to our mission and values, ongoing evidence-led innovation, and building connections to support the momentum for change across our member community.

Having built the foundations of a refreshed national body for diversity, equity and inclusion (DEI) during the past few years, we will now look towards scaling our reach and accelerating our growth and impact as an asset for workplaces across Aotearoa New Zealand.

The next horizon of our strategic evolution will focus on increased clarity regarding our value proposition, combined with continued iteration and improvement of our systems and strategic workstreams to ensure that we extract the envisaged value from these investments.

NGĀ TINO WHĀINGA | CORE OBJECTIVES



PRIORITIES FOR NEXT YEAR

In the coming year, some of the highlights in our workplan include:

- Restructuring our delivery model across the key value streams of Community, Capability and Consulting
- Expanding our innovation ecosystem, partnering with startups, research institutions, and industry leaders to drive innovation and deliver groundbreaking solutions
- Embedding our Community Hub as a valued strategic resource in workplaces
- Expanding reach and uptake of professional accreditation of DEI professionals and leaders
- Reframing our capability development programme within the context of our Theory of Change for workplace inclusion
- Expanding our set of digital tools to include e-learning and blended learning
- Hosting our regular cadence of events, including the annual conference, annual awards, and monthly online webinars
- Continuing to deepen our understanding of te ao Māori and our role in recognising Te Tiriti o Waitangi in our work.

We will also continue to build capacity in our team and in our systems to be more connected and agile in delivering support to our member organisations and stakeholders.



Whāia e koe te iti kahurangi ki te tūohu koe, me he maunga teitei

Pursue excellence – should you stumble, let it be to a lofty mountain



PRIVATE SECTOR



SUSAN DOUGHTY (CHAIR)

Director/Head of Reward & Insights, Zespri A former partner at Ernst & Young Limited and Director – Talent & Engagement with Fonterra, Susan has used her influence to raise awareness of equity issues and promoting positive change within New Zealand. Along with a corporate career spanning 30 years, she has been the director and co-owner of two businesses. Susan is the past President of both the YWCA Aotearoa and Auckland YWCA and is a current Board Director of the Coastguard NZ.

TE POARI KAITIAKI BOARD OF TRUSTEES

These are the trustees currently serving on the Diversity Works New Zealand Board.



ADRIENNE MILLER

Executive/Advisor/Board member

Adrienne has worked as an executive and adviser for over 20 years in the waste, building products, construction and infrastructure industries and also in a public sector water utility - working for Downer, Fletchers, Carter Holt Harvey, Watercare, Waste Management, the Infrastructure Sustainability Council and was recently appointed as CEO at UDINZ.



RANJNA PATEL (DEPUTY CHAIR) Founder of Tamaki Health Group and Founder of Gandhi Nivas

Ranjna has spent four decades growing Tamaki Health from a family business to 50 clinics with more than 1,000 staff. As well as Ministerial appointments to NACEW, the Lottery AK Distribution Committee, and the Ethnic Communities Development Fund, Middlemore Foundation, she is a Trustee of the Mental Health Foundation, NZ Police Commissioners Ethnic Forum, Executive Trustee of Total Healthcare Otara, ISSO Hindu Temple and a member of the Global Women and Co. of Women boards.



JOHN CHRISTIE Manager of Enterprise Dunedin

John is a senior management executive with previous director, CEO and project manager experience at several high-profile New Zealand organisations. In his role as Manager of Enterprise Dunedin he is a member of Dunedin City Council's executive leadership team. His previous governance experience includes roles with Otago Polytechnic, South Canterbury District Health Board Audit Committee, Warbirds Over Wanaka, Taieri-Strath Taieri PHO and New Zealand Chambers of Commerce.



TRACEY TAYLOR Chief People Officer, NZME

Leading with aroha and a people-first approach woven into commercial strategy, Tracey brings a background of 15-plus years in multi-channels operations, business management, media and sales/marketing agencies, both internationally and here in Aotearoa. Forging real change in gender pay equity, and intentional diversity using a cohesive approach.

For full Trustee biographies, please visit diversityworksnz.org.nz

PUBLIC SECTOR



ALEX CHADWICK

Deputy Commissioner Workforce, Te Kawa Mataaho | Public Service Commission

Alex Chadwick is a strategic and results-focused Public Service leader, committed to improving outcomes for New Zealanders, especially women and girls. Prior to her current role leading strategy for the Public Service workforce, she managed the Government's Gender Pay Taskforce and continues to oversee delivery of the Government's diversity, equity and inclusion work programme.



RENEE GRAHAM

Chief Executive of the Social Wellbeing Agency

Renee has a strong social policy background and experience across a range of domains, including education and employment. She was the Secretary for Women and Chief Executive of the Ministry for Women and she previously held senior policy roles in the Public Sector. Renee cosponsors the Government Women's Network and is a member of the Public Service Chief Executive Rainbow Committee. Renee is of Ngāti Toa and Ngāti Raukawa descent.

ENTITY INFORMATION FOR THE YEAR ENDED 30 JUNE 2023

LEGAL NAME OF ENTITY

Equal Employment Opportunities Trust (trading as Diversity Works New Zealand). The Trust is also known as Diversity Works New Zealand

TYPE OF ENTITY AND LEGAL BASIS

Incorporated as a Charitable Trust under the Charitable Trusts Act 1957 Registered as a Charity (registration number CC22630) under the Charities Act 2005

ENTITY'S PURPOSE OR MISSION STATEMENT

To provide advice/information and advocacy services for voluntary promotion of equal employment opportunities ("EEO") amongst businesses operating in New Zealand by way of (1) development and dissemination of educational material promoting EEO programmes, policies and practices; (2) development and commissioning of projects or research on EEO issues and practices; (3) acknowledging and recognising businesses which actively promote EEO.

ENTITY STRUCTURE & GOVERNANCE

Equal Employment Opportunities Trust is a Charitable Trust established under the Charitable Trusts Act 1957 and governed by the trust deed dated 24 March 1992. It was registered as a charitable entity under the Charities Act 2005 on 8 April 2008.

MAIN SOURCES OF CASH & RESOURCES

The Trust is funded by contributions from (1) private and public sector employer donations; (2) government funding; (3) sponsorship and event registration income from organised events. Government funding is a critical funding source to the operations of the entity.

MAIN METHODS USED BY THE ENTITY TO RAISE FUNDS

The Trust maintains a regular programme of updating its existing donors in the database on the activities of the Trust as well as to potential employer groups which are open to EEO practices. Funds are also raised by way of donations appeal to the employer groups.

THE ENTITY'S RELIANCE ON VOLUNTEERS AND DONATED GOODS OR SERVICES

The level of volunteer and donated goods or services during the financial year was negligible.

ADDITIONAL INFORMATION

Trustees

Susan Doughty - Chair John Christie - Chair of Finance, Audit & Risk Committee Tracey Taylor - Chair of People & Culture Committee Ranjna Patel - Deputy Chair Adrienne Miller Alex Chadwick Renee Graham Laulu Mac Leauanae (resigned 29.11.2022) Nicola Ngawati (resigned 12.10.2022)

Independent Auditor

Crowe New Zealand Audit Partnership Auckland

Banker

ASB Bank Limited Auckland

CONTACT INFORMATION

Registered Office Level 1, 90 Symonds Street Auckland

Postal Address

P O Box 12929 Auckland 1642

Website www.diversityworksnz.org.nz

Phone 0800 Diversity or 0800 348 377

STATEMENT OF SERVICE PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2023

DESCRIPTION OF THE ENTITY'S OUTCOMES

Diversity Works New Zealand is the only national body specifically set up to promote, facilitate and showcase best practice workplace diversity and inclusion across all diversity dimensions. Since our establishment as a Charitable Trust in 1992, we have been continuously jointly supported by government and employer contributions. In the financial year 1 July 2022 to 30 June 2023, 683 organisations were donor members. These organisations came from all around New Zealand and represented the private, public, and not for profit sectors. We engaged with 12,459 people through face to face and online public and corporate education workshops and speaking engagements held across the motu. We also engaged with thousands more through our online channels. Our annual Diversity Awards NZ attracted 66 entries across six categories. There were 400 attendees at the 2023 Diversity Awards NZ, plus 239 live online views of the event and a total 613 views of the recording since the Awards.

DESCRIPTION AND QUANTIFICATION OF THE ENTITY'S OUT

a)	Public education workshops (event information)
	Corporate training/workshops and speaking engagements (face-to-face and online)
1	Diversity Awards attendees 2023 awards was a hybrid event

2022 awards was an online event

c) Membership

STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2023

REVENUE

Donations, fundraising and other similar revenue
Revenue from providing services
Interest, dividends and other investment revenue

Total Revenue

EXPENSES

Volunteer and employee related costs Costs related to providing services Other expenses Revaulation of investment (unrealised) **Total Expenses**

Deficit for the year

	2023	2022
TPUTS		
	attendees	attendees
	at events	at events
	3,901	1,454
	8,558	9,731
	639	1,711
	number of members	number of members
	members	IIIeIIIbeis
	683	655

NOTE	2023	2022
	\$	\$
1	1,357,177	1,266,249
1	732,906	788,073
1	21,119	4,908
	2,111,201	2,059,230
	\$	\$
2	1,454,344	1,251,385
2	850,490	783,003
2	8,308	10,803
	(55,377)	70,560
	2,257,765	2,115,751
6	(146,564)	(56,521)

STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2023

ASSETS	NOTE	2023	2022
CURRENT ASSETS			
Bank accounts and cash	3	321,456	522,407
Debtors and prepayments	3	367,163	127,973
Investments	3	1,034,817	1,179,440
Total Current Assets		1,723,436	1,829,820
NON-CURRENT ASSETS			
Property, plant and equipment	5	15,178	16,155
Total Non-Current Assets		15,178	16,155
Total Assets		1,738,614	1,845,975
LIABILITIES			
Current Liabilities			
Creditors and accrued expenses	4	179,645	162,323
Employee costs payable	4	110,163	118,336
Other current liabilities	4	128,224	98,170
Total Current Liabilities		418,032	378,829
Total Assets less Total Liabilities (Net Assets)		1,320,582	1,467,146
ACCUMULATED FUNDS			
Accumulated surpluses	6	275,293	477,180
Other reserves	6	1,045,289	989,966
Total Accumulated Funds		1,320,582	1,437,146

For and on behalf of the trustees:

Susan Doughty Chair

Date authorised for issue 27 September 2023



John Christie Chair of Finance Committee

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2023

CASH FI	LOWS FROM OPERATING ACTIVITIES
Cash wa	as received from:
Donatior	ns, fundraising and other similar receipts
Receipts	from providing services
Interest,	dividends and other investment receipts
Net GST	
Cash wa	as applied to:
Payment	ts to suppliers
Fundrais	ing
Employe	ee related
Net cas	h flows from/(used in) operating activities
CASH FI	LOWS FROM INVESTING & FINANCING ACTIVITIES
Cash wa	as received from:
Receipts	from the sale of property, plant and equipment
Cash wa	as applied to:
Payment	ts to acquire property, plant and equipment
Investme	ent in term deposits
Net cas	h flows from/(used in) investing & financing activitie

NICT	INCREA	CE INI	CACU
INCI	INUKEA	SE IN	CASE

Opening bank accounts and cash
Closing bank accounts and cash
This is represented by:
Bank accounts & Cash

NOTE	2023	2022
	1,177,957	1,292,903
	732,905	788,073
	21,818	4,209
	-	6,913
	1,462,517	1,235,166
	849,470	771,659
	14,313	-
	(393,620)	85,273
	200,000	-
	7,331	13,764
	-	1,250,000
ies	(192,669)	(1,263,764)
	(200,951)	(1,178,491)
	522,407	1,700,898
	321,457	522,407
3	321,456	522,407

STATEMENT OF ACCOUNTING POLICIES FOR THE YEAR ENDED 30 JUNE 2023

REPORTING ENTITY

Equal Employment Opportunities Trust is a Charitable Trust established under the Charitable Trusts Act 1957 and governed by the trust deed dated 24 March 1992. It was registered as a charitable entity under the Charities Act 2005 on 8 April 2008.

BASIS OF PREPARATION

Equal Employment Opportunities Trust has elected to apply PBE SFR-A (NFP) Public Benefit Entity Simple Format Reporting - Accrual (Not for profit) on the basis that it does not have public accountability and has total annual expenses of equal to or less than \$2,000,000. All transactions in the Performance Report are reported using the accrual basis of accounting. The Performance Report is prepared under the assumption that the entity will continue to operate in the foreseeable future. The figures in the performance report are rounded to the nearest dollar.

SPECIFIC ACCOUNTING POLICIES

VALUATION OF PROPERTY, PLANT AND EQUIPMENT

Fixed Assets are recorded at cost, less accumulated depreciation.

DEPRECIATION

Depreciation is charged to the Statement of Financial Performance at the same rate as is allowed by the by the Income Tax Act 2007 over the estimated useful lives of each part of an item of property, plant and equipment. The method and rates applied are as follows:

ASSET CLASS

Buildings - 8% straight line Furniture & Fittings - 6 - 8% diminishing value Computer Equipment - 14.4 - 67% diminishing value

LEASED ASSETS

Leases under which the Trust assumes substantially all the risks and rewards incidental to ownership have been classified as finance leases and are capitalised.

The asset and corresponding liability are recorded at the inception of the lease at the fair value of the leased asset, at amounts equivalent to the discounted present value of the minimum lease payments including residual values. Finance charges are apportioned over the terms of the respective leases using the actuarial method. Capitalised lease assets are depreciated over their expected lives in accordance with rates established for other similar assets.

Operating lease payments are representative of the pattern of benefits derived from the leased assets and accordingly are charged to the Statement of Financial Performance in the periods in which they are incurred.

GOODS AND SERVICES TAX (GST)

The Trust is registered for GST. All revenue and expense transactions are recorded net of GST.

Where applicable, all assets and liabilities have been stated net of GST with the exception of receivables and payables which are stated inclusive of GST

INCOME TAX

Equal Employment Opportunities Trust is a registered charitable entity under the Charities Act 2005, and accordingly is exempt from income tax under sections CW41 and CW42 of the Income Tax Act 2007

BANK ACCOUNTS & CASH

Bank accounts and cash include cash on hand, bank balances, deposits held at call with banks and other short term highly liquid investments with original maturities of 90 days or less.

INVESTMENTS

Bank term deposits for periods exceeding 90 days are classified as investments and are initially measured at the amount invested. Interest is subsequently accrued and added to the investment balance. After initial recognition bank term deposits are measured at amortised cost using the effective interest method less impairment.

Investments that are shares are categorised as "available for sale" for accounting purposes in accordance with financial reporting standards. Share investments are recognised initially at fair value plus transaction costs. At balance date, the trust has assessed whether there is any evidence that an investment is impaired. Any impairment, gains or losses are recognised in the Statement of Financial Performance.

After initial recognition any investments categorised as "available for sale" are measured at their fair value without any deduction for transaction costs that may incur on sale or other disposal.

REVENUE FROM SALE OF SERVICES

Revenue is recorded based on the stage of completion of the service at balance date.

Grants and donations are recorded as revenue as received unless there is an explicit "use or return" condition attaching to the grant, in which case the amounts relating to unspent grants is recognised as a liability and released to income as the grant is spent.

Event and training income, including sponsorship of those events is recognised when the event or training takes place.

TRADE AND OTHER RECEIVABLES

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less an allowance for any uncollectable amounts. Individual debts that are known to be uncollectable are written off in the period that they may be identified.

TRADE AND OTHER PAYABLES

Trade and other payables represents liabilities for goods and services provided to the Trust prior to the end of the financial year which are unpaid. Trade and other payables are recorded at the amount of cash required to settle those liabilities. The amounts are unsecured and are usually paid within 30 days of recognition.

EMPLOYEE ENTITLEMENTS

Employee entitlements to salaries and wages, annual leave and other benefits are recognised when they accrue to employees.

CHANGES IN ACCOUNTING POLICIES

There have been no changes in accounting policies. All policies have been applied on bases consistent with those used throughout the period

NOTES TO THE PERFORMANCE REPORT FOR THE YEAR ENDED 30 JUNE 2023

		2023	2022
NOTE 1: ANALYSIS OF REVENUE			
Revenue Item	Analysis		
Donations, fundraising and	Government Matching & Funds	396,000	396,000
other similar revenue	Donations received	961,177	870,249
		1,357,177	1,266,249
Revenue from providing services	Diversity Awards Ticket Sales and Sponsorship	125,000	118,750
	Events, Training and Sponsorship	578,718	519,861
	Consulting Services	29,188	149,463
	Total	732,906	788,073
Interest, dividends and other investment income	Interest on cash deposits	21,119	4,908
NOTE 2: ANALYSIS OF EXPENSES			
Expense Item	Analysis		
Volunteer and employee related costs	Salary & Wages	1,454,344	1,251,385
	Total	1,454,344	1,251,385
Expenses related to providing services	Diversity Awards expenses	101,939	74,785
	Events and Training expenses	167,274	154,988
	Consultancy Services	7,507	55,365
	Administration and Overhead costs	573,770	497,865
		850,490	783,003
Other Expenses	Depreciation	8,308	10,803
	Total	8,308	10,803

Fees of \$12,250 and \$3,125 were paid by the Trust to Crowe New Zealand Audit Partnership for the audit of the performance report and assistance with preparation of the performance report respectively for the year ended 30 June 2023 (2022: \$9,398 and \$2,950 respectively).

NOTES TO THE PERFORMANCE REPORT

FOR THE YEAR ENDED 30 JUNE 2023

		2023	2022
NOTE 3: ANALYSIS OF ASSETS			
Asset Item	Analysis		
Bank accounts and cash	Bank account - cheque	198,179	230,424
	Bank account - savings	120,774	291,916
	Bank account - petty cash	2,504	67
	Total	321,456	522,407
Debtors and prepayments	Accounts Receivable	269,164	126,674
	Accrued Interest	750	699
	Prepaid Expenses	97,249	600
	Total	367,163	127,973
Investments	Bank Term Deposits	300,000	500,000
	Funds Under Management - Milford	734,817	679,440
		1,034,817	1,179,440
NOTE 4: ANALYSIS OF LIABILITIES			
Liabilities Item	Analysis		
Creditors and accrued expenses	,		
Creditors and accrued expenses	Accounts Payable	124,389	128,586
Creditors and accrued expenses	•	124,389 15,500	128,586 9,015
Creditors and accrued expenses	Accounts Payable		
Creditors and accrued expenses	Accounts Payable Accrued Expense	15,500	9,015
Creditors and accrued expenses	Accounts Payable Accrued Expense GST Payable	15,500 41,206	9,015 24,903
	Accounts Payable Accrued Expense GST Payable Credit Cards	15,500 41,206 (1,450)	9,015 24,903 (180)
	Accounts Payable Accrued Expense GST Payable Credit Cards Total	15,500 41,206 (1,450) 179,645	9,015 24,903 (180) 162,323
	Accounts Payable Accrued Expense GST Payable Credit Cards Total Annual leave accrual	15,500 41,206 (1,450) 179,645 85,337	9,015 24,903 (180) 162,323 97,101
	Accounts Payable Accrued Expense GST Payable Credit Cards Total Annual leave accrual Salary & Wage accrual	15,500 41,206 (1,450) 179,645 85,337 7,403	9,015 24,903 (180) 162,323 97,101 3,425
Creditors and accrued expenses Employee costs payable Other Current Liabilities	Accounts Payable Accrued Expense GST Payable Credit Cards Total Annual leave accrual Salary & Wage accrual PAYE and other taxes	15,500 41,206 (1,450) 179,645 85,337 7,403 17,423	9,015 24,903 (180) 162,323 97,101 3,425 17,810

NOTES TO THE PERFORMANCE REPORT FOR THE YEAR ENDED 30 JUNE 2023

THIS YEAR					
Asset Class	Opening carrying amount	Purchases	Sales/ (Disposals)	Current year depreciation	Closing carrying amount
Furniture and fixtures,					
and Office Equipment	3,439	-	-	1,058	2,381
Computers	12,716	9,501	(2,170)	7,250	12,797
Total	16,155	9,501	(2,170)	8,308	15,178
LAST YEAR					
Asset Class	Opening carrying amount	Purchases	Sales/ (Disposals)	Current year depreciation	Closing carrying amount
Furniture and fixtures,					
and Office Equipment	4,695	-	-	1,256	3,439
- · ·	8,499	13,764	-	9,547	12,716
Computers				10,803	16,155

Significant donated assets - not recorded None

None

NOTE 6: CHANGES IN ACCUM	IULATED FUNDS			
THIS YEAR				
Description	Capital Contributed by Owners or Members	Accumulated Surpluses or (Deficits)	Reserves	Total
Opening Balance	-	477,180	989,966	1,467,146
Surplus	-	(146,564)	-	(146,564)
Transfer to Reserve		(55,323)	55,323	-
Closing Balance	-	275,293	1,045,289	1,320,582
LAST YEAR				
Description	Capital Contributed by Owners or Members	Accumulated Surpluses or (Deficits)	Reserves	Total
Opening Balance	-	641,472	882,195	1,523,667
Surplus	-	(56,521)	-	(56,521)
Transfer to Reserve		(107,771)	107,771	-
Closing Balance	-	477,180	989,966	1,467,146

At a previous Board meeting, it was resolved to allocate 6 months of operating expenses to a General Reserve. For the year ended 30 June 2023, this resulted in an additional \$55,323 (2022: \$107,771) being allocated to the reserve. This decision was taken in context of contingency and business continuity planning in respect of the Covid-19 developments.

NOTES TO THE PERFORMANCE REPORT

FOR THE YEAR ENDED 30 JUNE 2023

		2023	2022
NOTE 7: COMMITMENTS			
Explanation and Timing			
Commitments to lease or rent of assets			
	Less than 1 year	54,969	32,482
	Greater than 1 year, less than 5 years	137,919	251,122
		192,887	283,604

NOTE 8: CONTINGENT LIABILITIES

At balance date there were no known contingent liabilities (2022: nil)

NOTE 9: RELATED PARTY

Sponsorship, donations and consultancy service revenue has been received by the Trust during the year ended 30 June 2023 and 30 June 2022 from organisations which have offices that are also Trustees of the Trust.

NOTE 10: SUBSEQUENT EVENTS

There were no significant events subsequent to balance date which would have a material effect on the financial statements.

AUDITOR'S REPORT FOR THE YEAR ENDED 30 JUNE 2023

Opinion

We have audited the performance report of Equal Employment Opportunities Trust (the "Trust") which comprise the financial statements on pages 15 to 22, the statement of service performance on page 15 and the entity information on page 14. The complete set of financial statements comprise the statement of financial position as at 30 June 2023, and the statement of financial performance and statement of cash flows for the year ended, and the statement of accounting policies and other explanatory information.

In our opinion, the accompanying performance report presents fairly, in all material respects:

- the entity information as at 30 June 2023;
- the financial position of the Trust as at 30 June 2023, and its financial performance and its cash flows for the year then ended; and
- the service performance of the Trust for the year ended 30 June 2023 in accordance with the entity's service performance criteria in accordance with Public Benefit Entity Simple Format Reporting

 Accrual (Not-For-Profit) issued by the New Zealand Accounting Standards Board.

Basis for Opinion

We conducted our audit of the financial statements in accordance with International Standards on Auditing (New Zealand) (ISAs (NZ)), and the audit of the entity information and statement of service performance in accordance with the ISAs (NZ) and New Zealand Auditing Standard (NZ AS) 1 The Audit of Service Performance *Information*. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Performance Report section of our report. We are independent of the Trust in accordance with Professional and Ethical Standard 1 International Code of Ethics for Assurance Practitioners (including International Independence Standards) (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Findex (Aust) Pty Ltd, trading as Crowe Australasia is a member of Crowe Global, a Swiss verein. Each member firm of Crowe Global is a separate and independent legal entity. Findex (Aust) Pty Ltd and its affiliates are not responsible or liable for any acts or omissions of Crowe Global or any other member of Crowe Global. Crowe Global does not render any professional services and does not have an ownership or partnership interest in Findex (Aust) Pty Ltd. Services are provided by Crowe New Zealand Audit Partnership an affiliate of Findex (Aust) Pty Ltd. © 2023 Findex (Aust) Pty Ltd

Our firm undertakes a compilation engagement to prepare the statutory financial statements based on information provided by Management. The firm has no other relationship with, or interests in, the Trust.

Information Other Than the Performance Report and Auditor's Report

The Trustees' are responsible for the other information. The other information comprises the information included in the Annual Report on pages 1 to 13 and 25 to 32 but does not include the performance report and our auditor's report thereon.

Our opinion on the performance report does not cover the other information and we do not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the performance report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the performance report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Trustees' Responsibilities for the Performance Report

The Trustees are responsible on behalf of the Trust for: (a) the preparation and fair presentation of the entity

information, financial statements and statement of service performance in accordance with Public Benefit Entity Simple Format Reporting – Accrual (Not-For-Profit) issued by the New Zealand Accounting Standards Board;

(b) service performance criteria that are suitable in order to prepare service performance information in accordance with Public Benefit Entity Simple Format Reporting – Accrual (Not-For-Profit); and

(c) such internal control as the Trustees determine is necessary to enable the preparation of the financial statements and statement of service performance that are free from material misstatement, whether due to fraud or error. In preparing the performance report, the Trustees are responsible for assessing the Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Trust or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Performance Report

Our objectives are to obtain reasonable assurance about whether the entity information, financial statements as a whole, and the statement of service performance are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (NZ) and NZ AS 1 will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of users taken on the basis of this performance report.

As part of an audit in accordance with ISAs (NZ) and NZ AS 1, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the entity information, the financial statements and the statement of service performance, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit of the entity information, the financial statements and the statement of service performance in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Trust's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.

- Obtain an understanding of the process applied by the entity to select what and how to report its service performance.
- Evaluate whether the service performance criteria are suitable so as to result in service performance information that is in accordance with Public Benefit Entity Simple Format Reporting – Accrual (Not-For- Profit).
- Conclude on the appropriateness of the use of the going concern basis of accounting by the Trust and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Trust's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the performance report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Trust to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the performance report, including the disclosures, and whether the performance report represents the underlying transactions, events and service performance in a manner that achieves fair presentation.

We communicate with the Trustees regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Restriction on Use

This report is made solely to the Trustees, as a body. Our audit has been undertaken so that we might state to the Trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Trust and its Trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Crowe New Zealand Audit Partnership¹

Auckland, New Zealand 27 September 2023

1 The title 'Partner' conveys that the person is a senior member within their respective division and is among the group of persons who hold an equity interest (shareholder) in its parent entity, Findex Group Limited. The only professional service offering which is conducted by a partnership is external audit, conducted via the Crowe Australasia external audit division and Unison SMSF Audit. All other professional services offered by Findex Group Limited are conducted by a privately owned organisation and/or its subsidiaries.

Ma whero ma pango ka oti ai te mahi With red and black the work will be complete



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DIVERSITY WORKS NEW ZEALAND | MEMBERS

Thank you for your commitment to a more inclusive Aotearoa New Zealand.

FOUNDATION MEMBERS (since 1992)

Air New Zealand Limited ANZ Bank New Zealand ASB Bank Limited Business New Zealand Fisher & Paykel Appliances Limited Fletcher Building Limited Fonterra Co-operative Group Limited New Zealand Post Limited Progressive Enterprises Ltd Spark New Zealand Limited Westpac New Zealand Limited

MEMBERS

4Sight Consulting Limited AA Insurance Limited AAPC Properties Pty Ltd AbbVie Limited Absolute Best Limited T/A Vistalite South Auckland Accessable Limited Accident Compensation Corporation Acciona Construction New Zealand Limited Acumen New Zealand ADInstruments NZ Limited AGB Nielsen Media Research (New Zealand) Limited AgResearch Limited AIA New Zealand Limited AIG Insurance New Zealand Limited Airways Corporation of New Zealand Ltd Aktive - Auckland Sport & Recreation Allfields Customised Solutions Limited Allpress Espresso NZ Limited Alpha Recruitment Limited Alsco NZ Aluminium Installation & Services Limited Anderson Lloyd Lawyers Antarctica New Zealand Anthem Anz Enviro Pty Ltd ANZCO Foods Limited AON New Zealand Aotearoa Resettled Community Coalition Incorporated APM Workcare Limited Ara Institute of Canterbury and Te Pūkenga Ara Poutama Aotearoa - Corrections Arbitrators' and Mediators' Institute of New Zealand Architectus Archway Recruitment Limited Aroa Biosurgery Limited Art Deco Interior Limited Artemis Executive Recruitment Limited Arup New Zealand Limited Asco Asphalt Ascot Angiography Limited Aspeq Limited

Aspire2 International Auckland Chamber of Commerce Auckland District Health Board Auckland International Airport Limited Auckland One Rail Limited Auckland Rugby Union Incorporated Auckland Transport Auckland War Memorial Museum Auckland Women's Centre Aurecon New Zealand Limited Australasian Society Of Association Executives AUT University Aviat Networks Ballance Agri-Nutrients Limited Banana Blue Limited Banking Ombudsman Scheme Limited Bastion Shine Limited Baxter Healthcare Limited Bay of Plenty Community Trust Inc Bay of Plenty Regional Council Beam Mobility New Zealand Limited Beca Limited Behemoth Brewing Company Limited Bell Gully Belron New Zealand Limited Beyond Services Ltd Bikanervala Christchurch Limited Black Interiors Limited Blokhaus Limited Bluebird Foods Ltd BNC International Limited Boffa Miskell Ltd Born Digital Limited Brambles New Zealand Limited Brian Sokolich Panelbeaters Ltd Bright Track I td Briscoes Group Limited British American Tobacco (NZ) Ltd Brookfields Lawyers Buildmedia Limited Bunnings (NZ) Limited Bupa Care Services N7 Ltd Burnett Foundation Aotearoa Callaghan Innovation Canon New Zealand Limited Canterbury District Health Board Canterbury Rugby Football Union Careering Options Limited CASS HR for Department of the Prime Minister and Cabinet Cello Group Limited Central Football Central Hawkes Bay District Council Centre For Not For Profit Governance & Leadership Limited Chaney & Norman Architects Limited Chapman Tripp Chartered Accountants Australia and New Zealand Choice Hotels Asia-Pac Pty Ltd Chorus New Zealand Limited Christchurch City Council

Christchurch International Airport Limited Chubb Insurance New Zealand Limited Cisco Systems New Zealand Limited City Care Property Limited City Care Water Limited Clemenger Group Limited Coast Collision Limited TA Calibre Collision Orewa Coca-Cola Europacific Partners (NZ) Ltd Codeblue Coffey Services (NZ) Ltd Cognizant New Zealand Limited Cogo Connecting Good Limited Colour HR Limited Commerce Commission Commercial Communications Council Community Connections Te Hapori Awhina Tangata Community Education Trust Auckland Compass Group NZ Ltd Competenz Conquest Training Limited Conrad Properties Limited Consilium NZ Limited Constellation Brands New Zealand Consult Recruitment Limited Contact Energy Limited Cook Brothers Construction Limited Counties Energy Limited Counties Manukau Kindergarten Association Coverstaff Recruitment Ltd Cox Automotive Australia Pty Ltd CPB Contractors Pty Limited Craigs Investment Partners Creative HO Limited Creative New Zealand Crew Consulting Limited Crown Institute Of Studies Limited Daehan Limited DataSentinel Limited DB Breweries Limited DDB Group NZ Deaf Aotearoa Holdings Limited Decipher Group Limited Defend Limited Dentons Kensington Swan Dentsu New Zealand Limited DETA Consulting Limited Dice For Hire Limited Direct Capital VI Management Limited Disability Resource Centre HB Trust DivergenThinking Limited Diversity Council Australia Ltd DLA Piper New Zealand Downer New Zealand Downlights Limited Drake International Dress For Success Christchurch Incorporated DTI Lawyers Limited Dual New Zealand Limited Dunedin City Council

Eclipx Fleet Holding (Nz) Limited Education Perfect Limited Education Review Office Education Unlimited Eighty4 Recruitment Limited Eke Panuku Development Auckland Electricity Authority Eliot Sinclair & Partners Limited Emerge Aotearoa Limited Emergent Limited Employers & Manufacturers Association (Northern) Inc Employment Court of New Zealand Endace Measurement Systems Ltd Engineering New Zealand Environment Canterbury Limited Environmental Protection Authority (EPA) Equal Employment Opportunities Trust -CC22630 Equifax New Zealand Information Services & Solutions Ltd Equilibrium By Elite Limited Equinox Limited Erickson Fencing Limited Frigo Limited Essential HR Limited EVT Ltd Eyes And Ears Limited Fabulous Work Group Limited Far North REAP Society Inc Farmers Mutual Group Fee Langstone Limited Fidelity Life Assurance Company Limited Financial Markets Authority (FMA) Fire and Emergency New Zealand First Security Guard Services Limited Firstlight Foods Limited Fisher & Paykel Healthcare Ltd Fleetcor Technologies New Zealand Limited Flow Transportation Specialists Limited Fluid Recruitment New Zealand Limited FN7 I td Foodstuffs North Island Limited Forte Recruitment Limited Freestyla Construction & Recruitment l imited Freightways Limited Fresenius Kabi New Zealand Limited Fronde Systems Group Limited Fuel Storage Fulton Hogan Limited GBL Personnel Limited Gentrack Limited George Weston Foods (NZ) Limited GHD Limited Ghella Abergeldie Joint Venture Giltrap Group Holdings Limited Glass and Window Solutions Limited Glia Limited Goodman Property Services (NZ) Limited Government Communications Security Bureau GrainCorp Grant Thornton New Zealand Ltd Greater Wellington Regional Council

Dvnamix Recruitment Limited

Ground Up Forestry Training And Development Limited H&I Fixing Limited H. W. Richardson Group Limited Hair & Barber New Zealand Limited Halberg Foundation Hamilton City Council Hands On Rehabilitation Limited Hāpaitia Limited Harrison Grierson Consultants Limited Hazardco Holding Company Limited Heaney & Partners Limited HEB Construction Limited HelloFresh New Zealand Limited Heritage New Zealand Pouhere Taonga Hobson Leavy Limited Holland Beckett Trustee Limited Holmes NZ LP Home Construction Limited Hometouch Electrical and Automation Limited Hope-Cross Consulting Ltd Horizon Energy Group Limited Horticulture New Zealand Limited Hr Connect Limited Human Resources Institute of NZ (HRINZ) IAG Group Icebreaker New Zealand and Australia l imited Ignite Services Limited IHC Foundation Limited Inde Technology Limited Independent Police Conduct Authority Industry Training Solutions Limited Infrastructure New Zealand Limited Infrastructure Sustainability Council Infratec New Zealand Limited Inland Revenue Inmusic New Zealand Limited Inside Executive Recruitment Institute of Environmental Science & Research Institute of Geological and Nuclear Sciences Ltd Insurance & Financial Services Ombudsman Scheme Insurance Council of New Zealand International Accreditation New Zealand ISS Facility Services Limited Itus Scaffolding Ltd Jackson Stone and Partners Jacobs Douwe Egberts NZ (JDE) Jacobs New Zealand Limited James & Wells James Hardie New Zealand Ltd Jani-King (Nz) Limited K&Y Construction Limited Kainga Ora–Homes and Communities Kami Limited Kcc Construction Limited Kerridge & Partners Ltd Key Assets Khan Cartage Limited Kin Limited

Greenpeace Aotearoa Incorporated Greenstone Solutions Limited

Kings College Foundation Kiwi Property Kiwi Wealth Investments Limited Kiwibank I td Kristie Mortimer Kuehne + Nagel Limited La Marzocco Australasia Limited Land Information New Zealand Lane Neave Limited Law Commission Law Plus Limited Leaft Foods Limited Life Links Life Recruitment Limited Lift Education Likemind Limited Lincoln University Livestock Improvement Corporation l imited Lm Consulting Limited Longveld Limited L'Oreal New Zealand Limited Lotto New Zealand Lotus Supermarket Louie Berkers Collision Repair Centre I TD Lowie Recruitment International Limited Lutra Limited LYNC (NZ) CO LIMITED Lyttelton Port Company Limited MTV Limited Manaaki Whenua Landcare Research NZ 1 td Manawa Energy Limited Manawatū District Council Manawatu Education Academy (PN) Limited (T/A BHB Academy) Marley New Zealand Limited Marsh NZ Ltd Marshall Day Acoustics Limited Martin Jenkins Massey University Masterton District Council Matamata-Piako District Council Mather Consulting Limited McConnell Dowell Constructors Ltd McDonald's Restaurants (NZ) Ltd MCMLXX Limited MediaWorks Holdings Limited Medtech Limited Mental Health Foundation of New Zealand Merck Sharp & Dohme (New Zealand) l imited Meredith Connell Metalcraft Roofing Limited Metroclad Limited MetService NZ Ltd MidCentral District Health Board Midlands Health Network Limited Milford Asset Management Limited Ministry for Culture and Heritage Ministry for Pacific Peoples Ministry for Primary Industries Ministry for the Environment Ministry for Women Ministry of Business, Innovation and Employment (MBIE)

DIVERSITY WORKS NEW ZEALAND | MEMBERS cont'd

Ministry of Defence Ministry of Education Ministry of Foreign Affairs and Trade Ministry of Justice Ministry of Social Development -Wellington Ministry of Transport Mission Ready Hq Limited Momentum Consulting Group Limited Mondelez New Zealand Mondiale VGL Group Limited Mooven Limited Mornington Health Centre Limited Morphum Environmental Limited Morrison Low & Associates Limited MOTAT Multi Marketing Services New Zealand l imited Nando's New Zealand National Institute of Water & Atmospheric Research Limited National Mini Storage Limited National Personnel Ltd National Youth Theatre Company Trust Nauhria Precast Limited Nauhria Reinforcing Limited Naumi Hotels NZ PTY Limited Naveya & Sloane Limited Navman Wireless New Zealand Navlor Love Limited Neazor Brady & Partners Limited Nelson Airport Limited Nelson City Council Netball New Zealand Inc New Forests NZ Pty Limited New Plymouth District Council New Zealand Aluminium Smelters Limited New Zealand Customs Service New Zealand Defence Force HQ New Zealand Family Planning Association Incorporated New Zealand Film Commission New Zealand Football New Zealand Game Developers Association New Zealand Green Building Council New Zealand Growth Capital Partners Limited New Zealand Health Association Limited New Zealand Housing Foundation New Zealand Institute of Quantity Surveyors Incorporated New Zealand Oil & Gas Limited New Zealand Police New Zealand Police Incorporated T/A NZ Police Association New Zealand Qualifications Authority New Zealand Red Cross New Zealand Rugby Union Incorporated New Zealand Steel Ltd New Zealand Symphony Orchestra New Zealand Winegrowers Ngā Taonga Whitiahua me Ngā Taonga Kōrero NIB NZ Limited

Niche Media Nz Limited Niche Recruitment Limited Nikko Asset Management New Zealand l imited Nimbl Consulting Limited Ninia Kiwi Limited Norris Ward McKinnon Limited North Harbour Hockey Association Incorporated North Island Design Limited Northland Regional Council NZ Council for Educational Research N7 on Air NZME Publishing Limited NZSki Limited N7X Limited Oaks Property Management Limited Obertech Group Odyssey House Trust Office of Film & Literature Classification Office of the Auditor-General and Controller Office of the Clerk of the House of Representatives Office of the Privacy Commissioner OfficeMax New Zealand Limited Olympus Group Limited OMD New Zealand Limited OmniTech Limited One New Zealand Group Limited Opotiki District Council Opteon New Zealand Oranga Tamariki Ministry for Children Orini Downs Station Limited Orion Health Limited Orion New Zealand Ventures Limited Ospri New Zealand Limited Otago Regional Council Oyster Property Group Limited Pacific Steel (NZ) Limited PAE (New Zealand) Limited Palmerston North City Council Parkable Parker Bridge (NZ) Ltd Parliamentary Service Partners Life Pattle Delamore Partners Limited PBO Group Limited Peddle Thorp Ltd Pennington Consulting Limited Pentair Flow Technologies Pacific Pty Ltd People Media Group 2011 Limited people2people Recruitment (NZ) Limited PHARMAC Pharmacy Retailing (NZ) Ltd Philip Morris (NZ) Limited Place Recruitment Platinum Recruitment Porirua City Council Port Blakely Limited Ports of Auckland Ltd Power Stanfield Consulting Limited PPG Industries N7 Ltd

Precinct Properties NZ Ltd Predict HQ Limited Prepack Limited Presbyterian Support (Northern) ProCare Network Limited Productive People Limited Progress to Health Property Council Of New Zealand Incorporated Public Fundraising Regulatory Association Public Relations Institute of New Zealand Incorporated Publishers Association of New Zealand Incorporated Quattra Mechanical Limited Queenstown-Lakes District Council Rabobank New Zealand Limited Radio New Zealand Raise Limited Randstad Limited Rau Paenga Limited Ravensdown Limited Raymond Donnelly & Co RCP Limited RCSA - Recruitment, Consulting and Staffing Association of Australia & NZ Rebel Sport Recorded Music New Zealand Limited Recruit IT Group Ltd Redvespa Consultants Ltd Remarkable Minds Limited Reserve Bank of New Zealand Resolve Group Limited Resource Development Consultants Limited Restaurant Association Of New Zealand Incorporated Rider Levett Bucknall Auckland Ltd Roar Coaching Limited Robert Walters New Zealand Limited RocketWerkz Studios Limited Rolleston Central Health Limited Rothley Partners Limited Royal Society of New NZ Wellington Branch Inc. T/A Royal Society Te Apārangi Rubix Limited Russell McVeagh Rvan Recruitment Safe Kids In Daily Supervision Limited Salt Save The Children New Zealand Schneider Electric (NZ) Limited Schooldocs Limited Script To Screen-Te Tari Tuhi Kupu A Whakaahua Sealink Travel Group New Zealand Limited Selwyn District Council Serious Fraud Office Serko Limited Shore Trust Silver Fern Farms Co-Operative Limited Silverstripe Limited Simpson Grierson Site Safe New Zealand Inc

Skills Consulting Group Limited SKY TV SKYCITY Auckland Limited Sling & Stone Limited Smart Media Limited Smartpay Holdings Limited Soar Communications Group (SCG) Social Labour Supply Ltd Socialite Recruitment Limited Solnet Solutions Limited Sony Music Entertainment New Zealand Limited Southbase Construction Limited Southern Cross Benefits Limited Southern Cross Health Society Southern Cross Healthcare Limited Southland Building Society Southland District Council SouthRoads Ltd Spaceworks Design Group Limited Sparta Construction NZ Limited SPCA Social Enterprises Limited Sport and Recreation New Zealand Sport Canterbury Sport Manawatu Charitable Trust Sport Otago Springload Web Design St John Starfish Consulting Limited Statistics New Zealand Steel and Tubes Holding Limited Strategic Pay Limited Stride Investment Management Limited Sudima Hotels- Hind Management (NZ) l imited Supercare Limited Sustainable Business Network SWR Group NZ Limited Synlait Milk I td T&G Global Talent Army Limited Talent International (Nz) Limited Talent Vault Group Limited Tamaki Health Tata Consultancy Services Limited Tātaki Auckland Unlimited Limited Tauranga City Council Te Aho o Te Kura Pounamu Te Ara Ahunga Ora Retirement Commission Te Hopai Trust Group Te Kawa Mataaho Public Service Commission Te Pou o te Whakaaro Nui Te Pūkenga – New Zealand Institute of Skills and Technology trading as Connexis Te Pūkenga – New Zealand Institute of Technology - Trading as Otago Polytechnic Te Pūkenga - Trading as Unitec Te Pūkenga Work Based Learning Limited T/A BCITO Te Puni Kōkiri - Ministry of Maori Development Te Tari Taiwhenua Internal Affairs

Te Taura Whiri I te Reo Maori Mäori University of Otago Language Commission Uno Loco Limited Te Whatu Ora - Health Promotion Up Education Group Limited Teaching Council Upper Echelon Limited Television New Zealand Limited Upskills Terra Group NZ Ltd Vector Limited Tertiary Education Commission Vertical Horizonz New Zealand Limited The Association of Consulting and Victoria University of Wellington Engineering New Zealand Incorporated Vis à Vis N7 Limited The Boston Consulting Group Pty Ltd Volunteering New Zealand Incorporated The Building Intelligence Group Limited Vulcan Steel Limited The Career Development Company Limited Waikato District Council The Diversity Agenda Waikato Institute of Technology Limited The Employers' Chamber of Commerce Waitemata District Health Board (Incorporated) Waka Kotahi NZ Transport Agency The Fred Hollows Foundation NZ Wakatū Incorporation The Gap 2014 Limited Wallwork & Associates Limited The Hongkong & Shanghai Banking Waratah NZ Limited Corporation Ltd Warner Bros. International Television The Instillery Group Limited Production New Zealand Limited The Lion Foundation Waste Management NZ Limited The New Zealand Institute for Plant and Watercare Services Limited Food Research Limited Wellington City Council The New Zealand Institute of Forestry Wellington Free Ambulance Service The New Zealand Society of Authors (Incorporated) The Royal Australasian College of Wellington Regional Economic Physicians Development Agency The Royal Australian and New Zealand Wellington Zoo Trust College of Ophthalmologists (RANZCO) Wellsouth Primary Health Network The Royal New Zealand Ballet Whakaata Maori The Sustainable Coastlines Charitable Trust Whanganui District Council The Todd Corporation Whangarei District Council The Treasury Whitehaven Wine Company Ltd The Walt Disney Company (New Zealand) William Buck (NZ) Limited l imited Wings Trust 1986 Incorporated The Warehouse Limited Woods Glass (NZ) Limited Tile Installation Specialists Limited Worklife Group Limited Timely Limited WorkSafe New Zealand Tinwald Medical Services Limited WorleyParsons New Zealand Limited Toi Mai Workforce Development Council Wotton + Kearney Limited Toka Tū Ake EQC WPP Holdings Tomorrow's People Ltd Wright Communcations Limited Tonkin & Taylor Ltd Write Limited Top Drawer Consultants WSP New Zealand Limited Topline Group WYCH Limited Totara Hospice Wynn Williams Tower Insurance Limited Xero Limited Toyota New Zealand Limited Yellow NZ Limited Trade Me Limited Younity Limited Trade Window Limited YWCA Auckland Transdev Auckland I td Z Energy Limited Transpower New Zealand Limited Zespri International Trading Limited Tregaskis Brown Limited Members as at 30 June 2023 Tribe Limited Trility New Zealand Limited Truestock Limited Tu Ora Compass Health Tuatahi First Fibre Limited TupuToa Two Degrees Mobile Limited Unison Networks Limited Universal Communications Group NZ Limited Universal Music New Zealand Limited

TRUSTEES FOR THE YEAR ENDED 30 JUNE 2023

The following persons held positions as Trustees of the Equal Employment Opportunities Trust (EEO Trust) between 1 July 2022 and 30 June 2023:

Susan Doughty

EEO Trust Chair, Director/ Head of Reward & Insights, Zespri

Alex Chadwick

Deputy Commissioner Workforce, Te Kawa Mataaho | Public Service Commission

John Christie Manager of Enterprise Dunedin

Renee Graham Chief Executive of the Social Wellbeing Agency

Laulu Mac Leauanae (resigned 29 November 2022) Chief Executive of the Ministry for Pacific Peoples

Adrienne Miller Executive/Advisor/Board member

Dr Nicola Ngawati (resigned 12 October 2022) Director (Kaiwhakahaere Matua) of the Mana Wāhine Joint Roopū Manatū Wāhine Ministry for Women

Ranjna Patel

Founder of Tamaki Health Group and Founder of Gandhi Nivas

Tracey Taylor

Chief People Officer, NZME

Activity

The EEO Trust was incorporated under the Charitable Trusts Act 1957 on 31 March 1992.

The purpose of the EEO Trust is to promote to New Zealand employers the implementation of equal employment opportunities principles and best practice in the work place.

For and on behalf of the Board of Trustees:

J. Doughty

Susan Doughty Chair 27 September 2023

John Christie

27 September 2023

Trustee

TRUST DIRECTORY AS AT 30 JUNE 2023

Nature of Business

To promote to New Zealand employers the implementation of equal employment opportunities principles and best practice in the workplace.

Registered Office

Level 1 90 Symonds Street Auckland Central Auckland 1010

PO Box 12929 Auckland 1642 Ph 09 525 3023 E-mail admin@diversityworksnz.org.nz www.diversityworksnz.org.nz

Accountants

Findex Level 29 188 Quay Street Auckland 1010

Auditors

Crowe Horwath New Zealand Audit Partnership Level 29 188 Quay Street Auckland 1010

Bankers

ASB Bank Limited Business Banking Centre PO Box 35 Shortland Street Auckland 1140

Alliance Partners

- Coca-Cola Europacific Partners NZ
- Te Tari Taiwhenua Internal Affairs
- Te Kawa Mataaho Public Services Commission
- Te Puni Kokiri
- Yellow New Zealand

Trust Settlement Date

24 March 1992



WE HELP ORGANISATIONS DO WORKPLACE INCLUSION WELL AND DO WELL BECAUSE OF IT

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