

ANNUAL REPORT 2022

TE PŪRONGO O DIVERSITY WORKS NEW ZEALAND

Ehara taku toa i te toa takitahi, engari he toa takitini.

Our strength does not come from ourselves alone, our strength derives from the many.

Ā MĀTOU PŪRONGO ABOUT THIS REPORT

Tēnā koutou katoa

The primary goal of Diversity Works New Zealand, as the national body for workplace diversity, equity and inclusion, is to support organisations in their journey to unlock the potential from a diverse workforce. Since being established as the Equal Opportunities Trust in 1992, we have been sustained by a unique partnership between government and employers, aimed at building an increasingly inclusive Aotearoa.

In order to achieve this goal, we implemented a business strategy that responds to the interests of all our stakeholders, supported by an annual workplan that secures the resources and reputation on which our organisation depends. This understanding informs our approach to our annual reporting. In this report we aim to provide a succinct assessment of our current and longer-term strategy in relation to the key considerations for diversity and inclusion in New Zealand, our performance against financial and nonfinancial objectives, and our priorities and expectations for the year ahead.

This annual report was approved by the Board of Trustees on 20 October 2022 and we present this to our members and the wider stakeholder community as a basis for engagement, with an invitation for any feedback. Thank you for reading the report — please direct any comments to ceo@diversityworksnz.org.nz.

J. Doughty

Susan Doughty Chair. Board of Trustees



John Christie Chair, Finance Audit and Risk Committee

CONTENTS NGĀ IHIRANGI

- 4 NGĀ MEA HIRAHIRA O TE TAU 2021-22 Highlights of 2021-22
- 6 TORU TEKAU NGĀ TAU E MAHI ANA MŌ TE WHAKAWHAITI O TE TANGATA 30 Years of Working for Inclusion
- 8 HE KUPU NĀ TE TOIHAU A Word from the Chair
- 10 HE KŌRERO NĀ TE TUMUAKI From the Chief Executive
- 12 TO MATOU KAPA Our Team
- 15 TE ANGA MO TE AHU WHAKAAHU WHAKAMUA Our Core Values
- 16 NGA MAHI KA WHAI AKE O DIVERSITY WORKS AOTEAROA What's next for Diversity Works New Zealand
- 18 TE POARI KAITIAKI Board of Trustees
- 21 TE TAUAKĪ WHAKAHAERE PŪTEA Our financials Financial Statements Notes to the Financial Statements Independent Auditor's Report
- 31 PĀRONGO TĀPIRIPIRI Other information Trust Members Trust Report Trust Directory

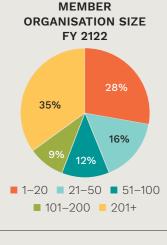


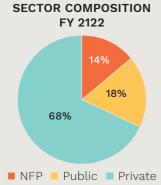
NGĀ MEA HIRAHIRA O TE TAU 2021-22 **HIGHLIGHTS OF 2021-22**

BY THE NUMBERS

Membership up







Revenue down

Reach

increase in number

through face-to-face

workshops, introductory

sessions and speaking

engagements (including

engagement

online Awards event)

Online

7% growth in

newsletter database

12% increase in

website page views

media followers

satisfaction

or very satisfied

companies rating their

experience as satisfied

35% increase in social

of people reached

workshops, online



due to Covid-19 impact on events and corporate training

Corporate Training



Public Workshops



2021 **Diversity Awards NZ™**

• 51 entries • new categories aligned with the Aotearoa Inclusivity Matrix (AIM)

HIGHLIGHTS OF PROJECTS, INITIATIVES AND CELEBRATIONS

30-year anniversary

We celebrated the 30-year anniversary of the establishment of Diversity Works New Zealand (formerly the Equal Employment Opportunities Trust) on 31 March 2022. The Trust was established with an initial group of only 30 Foundation Member organisations. To mark this achievement, we created a video with highlights and milestone dates across the three decades, which was distributed via social media on the anniversary date.

Updated Trust Deed and Member Rules

The Trust Deed for the Equal Employment Opportunities Trust was implemented on 31 March 1992. The Trustees noted that the Trust Deed had become dated in respect of modern governance requirements, alignment with Te Tiriti o Waitangi and contemporary developments in diversity, equity and inclusion (DEI). We have undertaken a significant refresh of our Trust Deed and of our Membership Rules to ensure that we are able to move forward in a manner that is fit-for-purpose for the national body of DEI of today. The changes have taken immediate effect through a review of designated groups and our ongoing work to build te ao Māori competency and capability.

Migrant Pay Gap Research

Our Migrant Pay Gap Research report was released in February 2022, supported by good stakeholder engagement and publicity. The research indicated significantly worse labour market outcomes for migrants from non-Western countries of birth than for those from Western economies. A follow-up migrant research project will look at barriers to improved outcomes for adversely impacted migrants.

The Construction Diversity Roadmap

We were contracted by the Construction Sector Accord to assess the state of DEI across the construction and infrastructure sector, supported by a roadmap for change. With the Aotearoa Inclusivity Matrix (AIM) as our framework, we conducted a 360-degree assessment of the sector and we delivered the Construction Diversity Gap Analysis in December 2021. In April 2022 the final programme deliverables were completed and submitted to the Construction Sector Accord, including the Sector Roadmap Report, 40 bespoke organisational roadmaps presented in an online tool, and 278 individual AIM

MEMBER

Assessment reports to organisations who participated in the research. The data collected for this project was integrated in the overall DEI maturity database that will, in time, support industry benchmarking and progress analyses.

Aotearoa Inclusivity Matrix (AIM) assessment tools

We launched the first in our suite of assessment tools against AIM following the conclusion of the Construction Sector Accord project. The AIM Self-Assessment is a survey completed by one person on behalf of their organisation. This allows for an initial assessment of organisational DEI maturity with automated reporting against the seven AIM components. The automated self-assessment is free to Diversity Works New Zealand members and provides organisations with recommendations about first steps to take to improve their DEI maturity. Between its launch in May and the end of June, 47 Self-Assessments had been undertaken by members.

Three new workshops

We launched three new workshops to support organisations in their DEI journey, including:

- Creating Age-Inclusive Workplaces
- Diversity, Equity and Inclusion Management Essentials
- Using Design Thinking for Workplace Inclusion

Workplace Diversity, Equity and Inclusion Conference

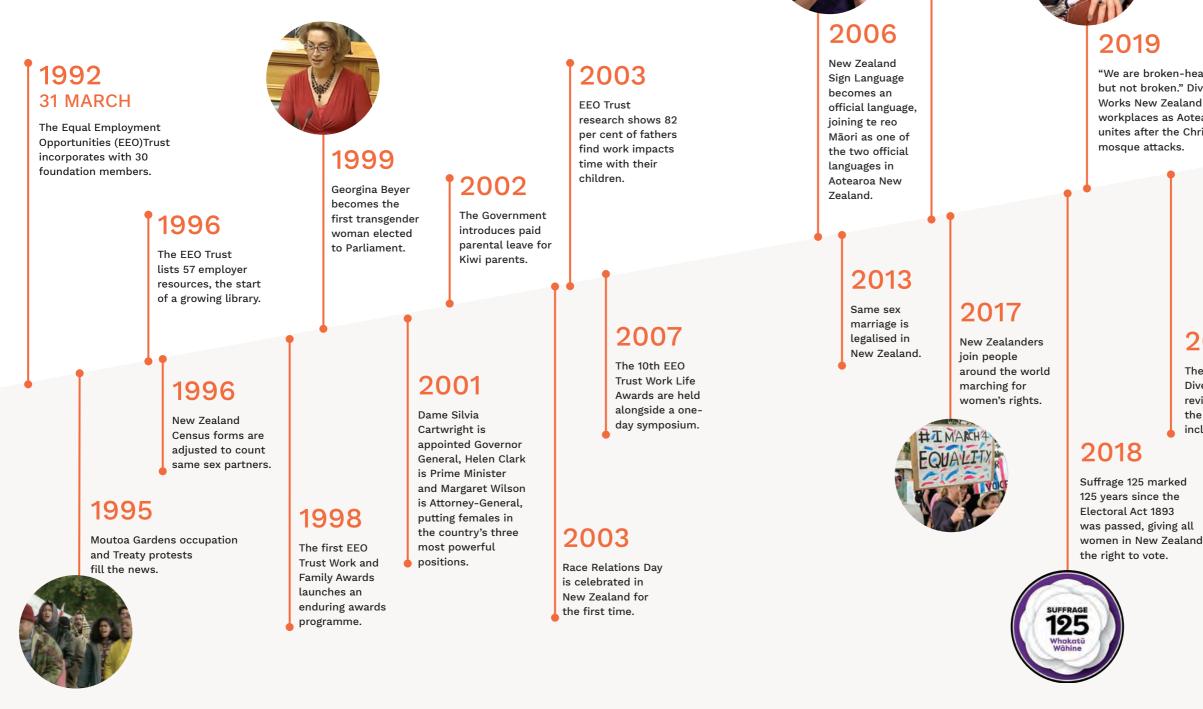
We planned to host a DEI conference to coincide with the 2021 Diversity Awards NZ™. To mitigate against financial risk, the conference was presented in association with an external conferencing partner. Due to the year-end lockdowns in Auckland, the conference was postponed several times and was eventually delivered as an online event in February 2022.

Diversity Sessions

In April 2022, we launched a new online series of webinars to facilitate conversations across topical DEI issues. The webinars are delivered on a regular monthly schedule, featuring subject matter experts in a range of topics. Three webinars were delivered during the year under review, featuring topics related to migrant labour market outcomes, neurodiversity and the rise of inclusive consumerism.

30 YEARS OF WORKING FOR INCLUSION TORU TEKAU NGĀ TAU E MAHI ANA MŌ **ΤΕ WHAKAWHAITI Ο ΤΕ ΤΑΝGATA**

This year marked the 30th anniversary of the creation of Diversity Works New Zealand (formerly the Equal Employment Opportunities Trust). Look back at this enduring partnership between the government and the private sector, played out against a background of change in Aotearoa.



2016

The EEO Trust changes to

better reflecting our mahi.

Diversity Works New Zealand,

"We are broken-hearted but not broken." Diversity Works New Zealand supports workplaces as Aotearoa unites after the Christchurch

12021

The EEO Trust deed is modernised to reflect a new Aotearoa. This was done alongside a review of the designated groups in the community that may be disadvantaged by workplace inequalities.

2022

A public holiday is introduced in New Zealand to mark Matariki. te tau hou Māori. the Māori new year.

2021

The Aotearoa Inclusivity Matrix framework launches, measuring workplace maturity.

2019

The Workplace **Diversity Case Model** reviews evidence of the advantages of inclusion.



2022

Diversity Works New Zealand celebrates its 30th birthday, acknowledging 30 years of support from diversity champions in the private and public sectors.



ΗΕ ΚUPU ΝΑ ΤΕ ΤΟΙΗΑυ A WORD FROM THE CHAIR

He mihi maioha tēnei e rere atu ana ki a koutou i tēnei wā korokē. Ko tātau te hunga ora e mau tonu, nō reira, tēnā tātau katoa.

It is with pleasure that I deliver my third report to our members and stakeholders in our 30th year of existence as the national body for diversity, equity and inclusion.

This is also the third year that we report on the impact of Covid-19 on our organisation and, with the extended Auckland lockdowns at the end of 2021, the past year has definitely been the most challenging yet.

We've seen the impact in the number of public events and corporate training that we could deliver. We've seen it in the shift to an online 2021 Diversity Awards NZ™ celebration. And we've seen it in the multiple reschedulings of the conference, which was ultimately delivered as an online event.

But we have not seen it in the number of organisations

that commit to improving their knowledge and practice in building inclusive workplaces for their people - and that is astounding! During this past year, our membership has grown by 13 per cent to 655 members. It has been a privilege to witness an ever-increasing number of organisations joining this movement of change in workplaces.

Despite the ongoing disruption of the pandemic, the year under review has been a very successful one in terms of continued progress against our transformation plan. We remained agile, embraced the opportunities that presented themselves during the year, and made positive changes to our organisation to build foundations for continued growth.

We also delivered on our commitment last year to reinvest

some of the surpluses of previous years into products and services. While the year-end financial results reflect a deficit of \$56,521, this was an intentional shortfall in context of our expanded research, development and engagement initiatives. The balance sheet remains strong and we have now built our reserves to a sustainable level for business continuity.

We also have confidence in our business model and internal controls to manage the risk of investment in new initiatives. As such we look forward to further expansion of our tools and resources in the upcoming year.

I would like to recognise the ongoing support of Government and our Alliance Partners in bringing our work to life. There is still so much to do to build inclusive workplaces throughout the motu and, without your support, we would not be able to execute against our strategy to accelerate the pace of progress and transformation. We are proud of being an influential contributor to the development of diverse, equitable and inclusive organisations across Aotearoa, and we are proud to be walking next to you in this mission.

The year under review also delivered a further milestone, in the form of the review of our Trust Deed and Membership Rules. The provisions in the new Membership Rules were implemented in the subsequent process to elect Trustees as we have, sadly, had to bid farewell to Chris Litchfield on our Board. Chris has completed two terms as a Trustee of Diversity Works New Zealand and we thank him most sincerely for his exceptional support over the past years. In turn, we were honoured to extend a very warm welcome to Tracey Taylor, who joined us as a new elected Trustee for the Private Sector, as from November last year.

I want to thank my fellow

Trustees for their counsel and support during the year. The global narrative around diversity, equity and inclusion is becoming increasingly complex, and our organisation needs a strong governance core to navigate through these developments. Your ongoing commitment to the cause that we stand for is appreciated and valued.

Our success is also directly linked to the hard work of our team. We have made extraordinary progress this year, and I'd like to personally thank every team member for their energy, commitment and consistency in driving our organisation and this important mahi forward.

the last report to reflect pandemic impacts as one of the main themes of the year, and we look forward to all that is planned for the next year in our organisational growth and evolution.

Ngā mihi

SUSAN DOUGHTY Chair. Board of Trustees

"Our strategic focus and commitment to delivering relevant and sustainable support to our stakeholders has underpinned a year of outstanding achievements."

We sincerely hope that this is



HE KŌRERO NĀ TE TUMUAKI **FROM THE CHIEF EXECUTIVE**

Tihei mauri ora. Tēnā koutou katoa. Ki nga maunga whakahi, me ngā awa tipuna o te motu tae noa atu ki ngā iwi o ngā topito e wha. Tēnā koutou katoa. Kō tēnei te reo o Diversity Works Aotearoa e mihi nei, e karanga nei ki a koutou. Tēnā koutou katoa.

As I look back on the last year, there is no doubt that the pandemic has challenged us and stretched our limits. I began my last Annual Report reflections with the words "we did not quite expect to still be here at the end of 2021". Exactly the same statement can be made this year!

The Auckland region experienced the most extensive of lockdowns during the first half of the period under review. This impacted our events and engagements. During the second half of the financial year, we joined every other workplace in the country in working through the ambiguity of Covid illnesses and isolations in our team.

As the impact of Covid-19 has shapeshifted, we have also seen a fair share of themes relating to people experience emerging in management theory and trends.

We moved from generalised observations of "languishing" early in the year, to predictions (and realisations) of a "great resignation" as workplaces reopened. The phase of recovery and reconnecting brought about a wave of "burnout", leading to the current topic of concern, which is the risks and impacts of "quietly quitting".

I am proud of how our small team has made it through this year. I am also proud of how we delivered against our strategic agenda despite the multiple setbacks. But I am most proud and grateful for the opportunity to provide continued support through these tricky times to the many diversity, equity and inclusion (DEI) professionals and people leaders in our network.

In 2020 we introduced our



transformation plan, with three primary pillars that inform the strategy - knowledge, collaboration and engagement. The highlights of our progress are noted throughout this report, but I would like to draw special attention to some of the projects and initiatives as they tell a story of how far we have come, and how we are setting ourselves up to go far in the future.

The celebration of the 30-year anniversary of the establishment of the former Equal Employment Opportunities Trust was a highlight. We have grown from 30 organisations in 1992, to a total of 655 at the end of the reporting period - and counting. We are excited about this momentum and looking forward to further acceleration in upcoming years.

Our organisation's te ao Māori

journey has been significant. We have been generous in investing in our learning and understanding of how Te Tiriti o Waitangi shapes our kaupapa, and while this is a journey of many years, we are already seeing a shift in our approach to the disciplines and practices of DEI.

We are encouraged by an emerging readiness in our network to confront the discomfort of talking about race, racism and our obligation to work towards equal outcomes for marginalised communities. The release of our migrant pay gap research clearly demonstrated that we have some way to go to achieve parity, but I am heartened by the everincreasing maturity in having these conversations.

We invested heavily in expanding our suite of tools, resources and workshops. We launched the AIM Insights automated self-assessment tool in May, we developed three new workshops to support organisations in their DEI journey, we launched our new online series Diversity Sessions, and we delivered on our regular cadence of annual workplace surveys and reports.

Within the context of our research, we have also been able to contribute to national advocacy campaigns in relation to pay

transparency and the Older Workers Employment Action Plan.

Due to lockdowns, the 24th Diversity Awards NZ™ were presented as a studio event to an online audience under Covid-19 Alert Level 3 restrictions. The awards were live streamed with 1711 online views of the event. I'd like to congratulate George Weston Foods, the supreme winner of the 2021 Diversity Awards NZ™.

And I would be remiss in not highlighting our delivery of the Construction Diversity Gap Analysis and Roadmap to the Construction Sector Accord. This was a mammoth piece of work, with an output that spans far beyond a research report at risk of gathering dust on a shelf. We produced an online tool with 40 bespoke organisational roadmaps based on roles and types of organisations in the sector. These one-pagers are action-packed starting points for a DEI journey and we look forward to having further conversations in the sector about implementing the recommendations.

I am thankful for the dedication of the Board of Trustees and the valuable guidance, insights and support during the past year. During the moments of dealing with isolation and weariness, our Board of Trustees has stood up



magnificently, for which I am deeply grateful.

I also would like to acknowledge our wonderful team for their courage and commitment to this mahi. Change and uncertainty have been the order of the day for the period covered by this report. We have had to be nimble and resolute. We have had to improvise. And we have done just that. Thank you.

As we look to 2023 and beyond, we are conscious that the global economic crisis linked to the pandemic will reverberate for many years. We are committed to come through these challenges by continuing to implement a strategy which communicates a powerful value proposition, and which demonstrates that the work we do is important and relevant.

I look forward to building on the achievements of this past year in our mission to make a meaningful contribution to inclusive and safe workplace cultures.

Heoi anō

MARETHA SMIT Chief Executive

TO MATOU KAPA | OUR TEAM

languages

19 EMPLOYEES, 100% HYBRID WORKING						
15 female 4 male	14 different ethnicities (some identifying with more than one group) speaking	26% LGBTQ+/Rainbow/ Takatāpui representation	21% of staff identify as as disabled and/or neurodivergent			
Age range from	15 different	42% of staff ident	ify has having a faith or			

42% of staff identify has having a faith or religion with **six** different faiths represented

CHIEF EXECUTIVE'S OFFICE



21 — 66

Maretha Smit Chief Executive

"Our organisation is the kaitiaki of what good looks like in workplace inclusion in this country where national identity is shaped by more than one worldview. How we see ourselves, and how we frame diversity, equity and inclusion in Aotearoa New Zealand, must reflect our commitment to Te Tiriti o Waitangi and equal outcomes for all."



Maia Hemara-Tvlden Cultural Support Intern Ngāpuhi/Ngāti Rangi



MEMBERSHIP

Ola Ioane General Manager: Membership and Community "We are the connectors, journeying alongside organisations to understand their workplace inclusion needs and goals. Through understanding their experiences, we can identify, share and refer organisations to impactful solutions, advice, and training that acknowledges historical context, supports current circumstances, and inspires future action."

Lyka Raagas

Coordinator

Member Success



Zach Edwards Member Success Manager



Georgia Lambert Member Success Manager Taranaki/Ngāti Kahungunu



Helena Chan Member Success Manager



Kat Taufalele Member Success Intern



Pete Mercer

Head of Research and Development

"We are the seekers of knowledge and perspectives, adopting an evidence-based approach to better understand the ever-shifting landscape of workplace diversity, equity and inclusion in Aotearoa New Zealand. We interpret and disseminate information through a range of tools, products and resources to support the ecosystem and advocate for meaningful change."





Dr Nata Tolooei Senior Research Associate and Accreditation Manager

Sarah Macdonald Learning and Development Advisor

MARKETING AND COMMUNICATIONS

Sheryl Blythen

Head of Marketing and Communications

"We are the storytellers, bringing to life the work our organisation does and sharing the mahi of our members and all those collaborating in the workplace diversity and inclusion eco-system. By shining a light on our successes and what we learn on this journey, we can collectively create workplaces that are better for everyone in our society."

SHARED SERVICES

Fiona Beal Head of Shared Services







Event Manager



Sonarli Jayaweera Accounts Assistant



Milica van Leeuwen Bobic Content Development Manager



Sarah Bayliss Marketing Exective

"We are the heart of Diversity Works New Zealand, creating and maintaining the systems at the foundation of our organisation and taking care of the details so the rest of our teams can support our members and deliver the essential projects that will further workplace diversity, equity and inclusion in Aotearoa New Zealand."



Sindy Senthuran Project Coordinator



Richard Mortensen Administrator

Kotahi karihi nāna ko te wao tapu nui a Tāne.

The creations of the forests of Tane comes from one kernel.

– Te Wharehuia Milroy

TE ANGA MO TE AHU WHAKAAHU WHAKAMUA OUR CORE VALUES

We are:	Which means that:	
Compassionate	We show kindness and empa what it means to incorporate	
Creative	We are solution-driven, open We actively learn what it me	
Considered	We are informed by evidence seek to learn what matauran	
Connected	We build momentum for cha We aspire to embody the pri	

INVESTING IN SKILLS AND CAPABILITY

During the past year, we have made significant progress with building capacity and capability across our team. We have assessed our own organisational maturity against the Aotearoa Inclusivity Matrix (AIM) and identified gaps to be addressed. As the national body for diversity, equity and inclusion (DEI) we are committed to "walk the talk" in ensuring that our organisation is a diverse, welcoming and safe place to work.

Some of the initiatives implemented during the past year, include:

Building te ao Māori confidence and capability

We have engaged a Cultural Advisor to support us on our journey with Te Tiriti o Waitangi, te ao Māori, te reo Māori and

tikanga Māori. Our Cultural Advisor is also supporting the learning and development of our Cultural Support Intern.

- As team activities, we: • completed team training on Te Tiriti o Waitangi
- celebrated Matariki Te tau hou Māori by attending Ngā Whetū o Matariki at the Stardome, and we also published a Matariki resource for our member organisations
- visited the Waitangi Treaty Grounds to learn more about the history of Aotearoa New Zealand.

Sign language

We celebrated New Zealand Sign Language Week (NZSL) with a training session facilitated by Deaf Aotearoa. Sign language is one of our country's official languages and

athy in all our interactions. We actively learn e manaakitanga in our day-to-day interactions.

to change and obsessed with being relevant. eans to incorporate **auahatanga** in our work.

and grounded in lived experience. We actively nga looks like in the DEI kaupapa.

ange through our networks and relationships. inciples and behaviours of whanaungatanga.

NZSL Week was a way for us to connect about the importance of NZSL and the Deaf community.

Values

We considered what it is that makes us unique as an organisation, and the values that we bring to life on a daily basis in our mission, engagement and support to member organisations.

Multi-cultural celebrations

We also celebrated the cultural heritage of some of our team members through afternoon sessions once a month. While this programme has been interrupted by the lockdowns and subsequent pressure to emerge from the pandemic, we look forward to reestablishing it in the upcoming year.

NGA MAHI KA WHAI AKE O DIVERSITY WORKS AOTEAROA WHAT'S NEXT FOR DIVERSITY WORKS NEW ZEALAND

During FY21-22 we made good progress on our threeyear strategic transformation plan. We have invested back into our organisation with new research and programmes, made improvements to our governance frameworks and internal processes, expanded organisational capacity and implemented systems for longitudinal data collection.

These improvements will stand us in good stead going forward. We will continue to build capacity in our team and in our systems to be more connected and agile in delivering against an ambitious programme of support to our member organisations and stakeholders.

PRIORITIES FOR NEXT YEAR

The third year of our transformation programme will sharpen the focus on member engagement platforms and processes, an expanded range of tools and resources for large and small organisations, and increased recognition of professionalism and excellence in diversity and inclusion.

Some of the highlights on our workplan include:

- Hosting the first international diversity, equity and inclusion conference in Aotearoa New Zealand
- Supporting the launch of the Global Inclusion and Diversity Alliance in association with partner organisations in Australia, Hong Kong and Canada

- Launching a framework for professional accreditation of diversity, equity and inclusion (DEI) professionals and leaders
 - Continuing to deepen our understanding of te ao Māori and our role in recognising Te Tiriti o Waitangi in our work. Accelerating our development of new
- resources and tools to support members
- Expanding the range of AIM assessment instruments (including a qualified assessment and an employee assessment)
- Implementing the next iteration of research into migrant labour market outcomes
- Publishing our regular State of Workplace Inclusion Report which, this year, will include findings from a longitudinal analysis of the annual New Zealand Workplace Diversity Survey
- Reviewing the annual survey to ensure ongoing relevance in terms of emerging themes and contemporary workplace DEI practices

 Continued upgrading of our systems for improved user experience, member engagement, peer support and self-service opportunities
Continued focus on improving our governance and internal controls through formalised policies and processes

"We will continue to build capacity in our team and in our systems to be more connected and agile."





DW

BOARD OF TRUSTEES TE POARI KAITIAKI

These are the trustees currently serving on the Diversity Works New Zealand Board.

For full Trustee biographies, please visit **diversityworksnz.org.nz**

PRIVATE SECTOR



SUSAN DOUGHTY (CHAIR) Director/Head of Reward & Insights, Zespri

A former partner at Ernst & Young Limited and Director – Talent & Engagement with Fonterra, Susan has used her influence to raise awareness of equity issues and promoting positive change within New Zealand. Along with a corporate career spanning 30 years, she has been the director and co-owner of two businesses. Susan is the past President of both the YWCA Aotearoa and Auckland YWCA and is a current Board Director of the Coastguard NZ.



RANJNA PATEL (DEPUTY CHAIR) Founder of Tamaki Health Group and Founder of Gandhi Nivas Ranjna has spent four decades

growing Tamaki Health from a family business to 50 clinics with more than 1,000 staff. As well as Ministerial appointments to NACEW, the Lottery AK Distribution Committee, and the Ethnic Communities Development Fund, Middlemore Foundation, she is a Trustee of the Mental Health Foundation, NZ Police Commissioners Ethnic Forum, Executive Trustee of Total Healthcare Otara, ISSO Hindu Temple and a member of the Global Women and Co. of Women boards.



JOHN CHRISTIE

Manager of Enterprise Dunedin John is a senior management executive with previous director, CEO and project manager experience at several high-profile New Zealand organisations. In his role as Manager of Enterprise Dunedin he is a member of Dunedin City Council's executive leadership team. His previous governance experience includes roles with Otago Polytechnic, South Canterbury District Health Board Audit Committee, Warbirds Over Wanaka, Taieri-Strath Taieri PHO and New Zealand Chambers of Commerce.



ADRIENNE MILLER Executive/Advisor/ Board member

Adrienne has worked as an executive and adviser for over 20 years in the waste, building products, construction and infrastructure industries and also in a public sector water utility - working for Downers, Fletchers, Carter Holt Harvey, Watercare, Waste Management, the Infrastructure Sustainability Council and was recently appointed as CEO at UDINZ.



TRACEY TAYLOR Chief Executive Officer, Yellow New Zealand

Leading with aroha and a people-first approach woven into commercial strategy, Tracey brings a background of 10plus years in multi-channels operations, business management and sales/marketing agencies, both internationally and here in Aotearoa. Forging real change in gender pay equity, and intentional diversity using a cohesive approach has seen Tracey make impact at Yellow where she now leads as CEO.

ALEX CHADWICK Deputy Commissioner Workforce, Employment Relations and Equity, Te Kawa Mataaho| Public Service Commission

Alex Chadwick is a strategic and results-focused Public Service leader, committed to improving outcomes for New Zealanders, especially women and girls. Prior to her current role, she managed the Government's Gender Pay Taskforce and she continues to lead the Government's work to close gender and ethnic pay gaps across the Public Service.



LAULU MAC LEAUANAE

Chief Executive of the Ministry for Pacific Peoples Laulu has led the development of a bold and unifying vision for Pacific communities in New Zealand, and has secured new investments and Pacific-led initiatives to lift the economic, social and cultural wellbeing of Pacific peoples. He actively contributes to the public sector's diversity and inclusion programme and leads Pou Mātāwaka, which aims to eliminate ethnic pay gaps. Laulu is of Samoan descent and holds the Chiefly title of Laulu from Fa'ala.

PUBLIC SECTOR





RENEE GRAHAM Chief Executive of the Social

Wellbeing Agency

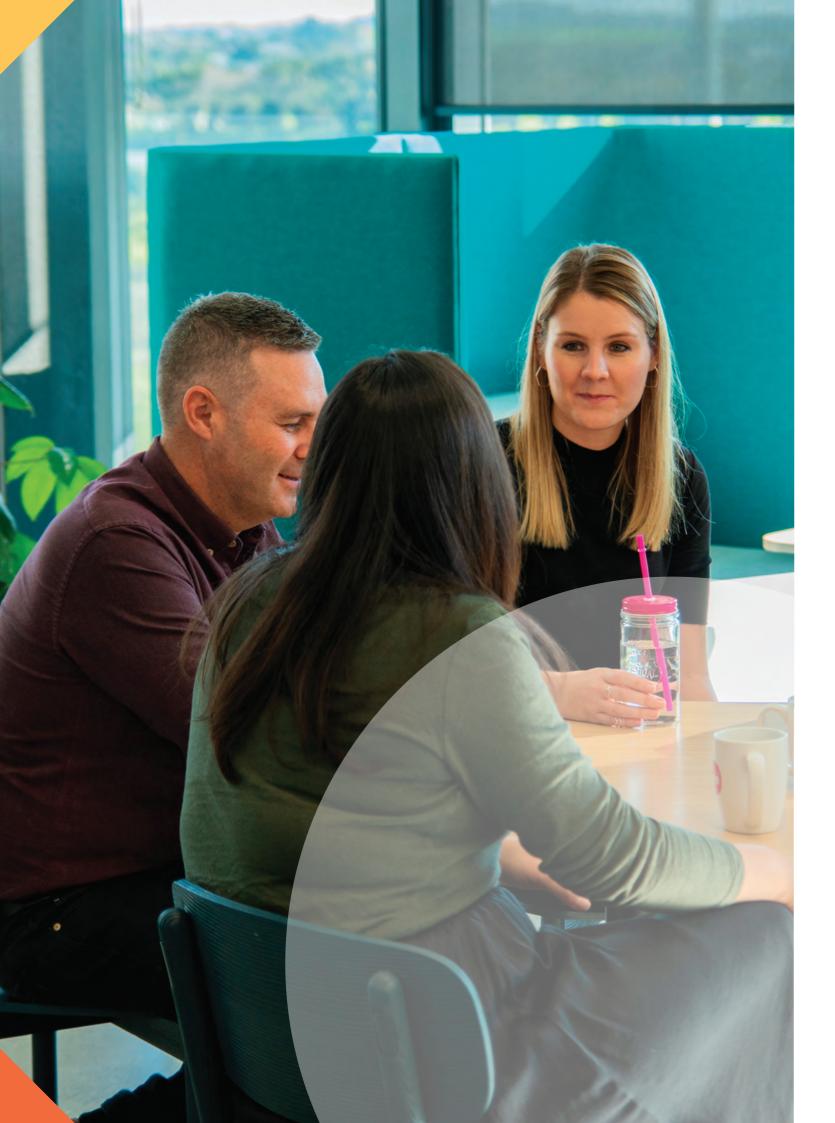
Renee has a strong social policy background and experience across a range of domains, including education and employment. She was the Secretary for Women and Chief Executive of the Ministry for Women and she previously held senior policy roles in the Public Sector. She chairs the Asia Pacific Economic Cooperation (APEC) Policy Partnership on Women in the Economy (PPWE) and the Social Services Accreditation Board. Renee is of Ngāti Toa and Ngāti Raukawa descent.



AE e Ministry

DR NICOLA NGAWATI

Director (Kaiwhakahaere Matua) of the Mana Wāhine Joint Roopū Manatū Wāhine Ministry for Women Nicola Ngawati (Ngāpuhi, Ngati Hine) leads the team coordinating the Government's response to the Mana Wāhine Kaupapa Inquiry and is also the Crown representative on the Joint Research Committee related to the Inquiry's research programme. Nicola also serves on the Board of Endometriosis New Zealand and Tāwhiri Limited and has extensive experience in diversity and inclusion, equal employment opportunities and the Crown/Māori relationship.



STATEMENT OF SERVICE PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2022

DESCRIPTION OF THE ENTITY'S OUTCOMES

Diversity Works New Zealand is the only national body specifically set up to promote, facilitate and showcase best practice workplace diversity and inclusion across all diversity dimensions. Since our establishment as a Charitable Trust in 1992, we have been continuously jointly supported by government and employer contributions. In the financial year 1 July 2021 to 30 June 2022, 655 organisations were donor members. These organisations came from all around New Zealand and represented the private, public, and not for profit sectors. We engaged face to face with 9,731 people through public and customised education workshops held in seven regional centres and our three major cities. We also engaged with thousands more through our online channels. Our annual Diversity Awards NZ attracted 51 entries across 5 categories. There were more than 1711 online views of the event (not included in our events or awards information) – a quarter of those were during live stream and remainder were after the event.

	2022	2021
DESCRIPTION AND QUANTIFICATION OF THE ENTITY'S OUTPUTS		
	attendees at events	attendees at events
a) Public education workshops (event information)	1,454	977
Customised training/workshops and speaking engagements (face-to-face and online)	9,731	7,280
b) Diversity Awards attendees (awards event in 2021-2022 year was an online-only event)	1,711	100
	number of members	number of members
c) Membership	655	578

STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2022

REVENUE

Total Revenue	
Interest, dividends and other investment revenue	
Revenue from providing services	
Donations, fundraising and other similar revenue	

EXPENSES

Deficit for the year	
Total Expenses	
Other expenses	
Costs related to providing services	
Volunteer and employee related costs	

NOTE	2022	2021
	\$	\$
1	1,266,249	1,189,811
1	788,073	934,116
1	4,908	6,934
	2,059,230	2,130,861
	\$	\$
2	1,251,385	961,229
2	783,003	807,170
2	81,363	19,438
	2,115,751	1,787,837
	(56,521)	343,024

STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2022

ASSETS	NOTE	2022	2021
CURRENT ASSETS			
Bank accounts and cash	3	522,407	1,700,898
Debtors and prepayments	3	127,973	135,491
Investments	3	1,179,440	-
Total Current Assets		1,829,820	1,836,389
NON-CURRENT ASSETS			
Property, plant and equipment	5	16,155	13,194
Total Non-Current Assets		16,155	13,194
Total Assets		1,845,975	1,849,583
LIABILITIES			
Current Liabilities			
Creditors and accrued expenses	4	162,323	127,545
Employee costs payable	4	118,336	102,116
Other current liabilities	4	98,170	96,255
Total Current Liabilities		378,829	325,916
Total Assets less Total Liabilities (Net Assets)		1,467,146	1,523,667
ACCUMULATED FUNDS			
Accumulated surpluses	6	477,180	641,471
Other reserves	6	989,966	882,195
Total Accumulated Funds		1,467,146	1,523,667

For and on behalf of the trustees:

Susan Doughty Chair

28 September 2022



John Christie Chair of Finance Committee

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2022

CASH F	LOWS FROM OPERATING ACTIVITIES
Cash wa	as received from:
Donatior	ns, fundraising and other similar receipts
Receipts	s from providing services
Interest,	dividends and other investment receipts
Net GST	
Cash wa	as applied to:
Payment	ts to suppliers
Fundrais	sing
Employe	ee related
Net cas	h flows from/(used in) operating activities
CASH FI	LOWS FROM INVESTING & FINANCING ACTIVITIES
Cash wa	as received from:
Receipts	from the sale of property, plant and equipment
Cash wa	as applied to:
Payment	ts to acquire property, plant and equipment
Investm	ent in term deposits

NET INCREASE IN CASH

Opening bank accounts and cash
Closing bank accounts and cash
This is represented by:
Bank accounts & Cash

22 DIVERSITY WORKS NEW ZEALAND | ANNUAL REPORT 2022

NO	TE	2022	2021
		1,292,903	1,309,757
		788,073	934,116
		4,209	6,934
		6,913	(45,887)
		1,235,166	718,290
		771,659	933,332
		-	-
		85,273	553,298
S			
		-	-
		13,764	(5,787)
		1,250,000	(478,322)
vities		(1,263,764)	484,109
		(1,178,491)	1,037,407
		1,700,898	663,491
		522,407	1,700,898
3		522,407	1,700,898

STATEMENT OF ACCOUNTING POLICIES FOR THE YEAR ENDED 30 JUNE 2022

REPORTING ENTITY

Equal Employment Opportunities Trust is a Charitable Trust established under the Charitable Trusts Act 1957 and governed by the trust deed dated 24 March 1992. It was registered as a charitable entity under the Charities Act 2005 on 8 April 2008.

BASIS OF PREPARATION

Equal Employment Opportunities Trust has elected to apply PBE SFR-A (NFP) Public Benefit Entity Simple Format Reporting -Accrual (Not for profit) on the basis that it does not have public accountability and has total annual expenses of equal to or less than \$2,000,000. All transactions in the Performance Report are reported using the accrual basis of accounting. The Performance Report is prepared under the assumption that the entity will continue to operate in the foreseeable future. The figures in the performance report are rounded to the nearest dollar.

SPECIFIC ACCOUNTING POLICIES

VALUATION OF PROPERTY, PLANT AND EQUIPMENT

Fixed Assets are recorded at cost, less accumulated depreciation

DEPRECIATION

Depreciation is charged to the Statement of Financial Performance at the same rate as is allowed by the by the Income Tax Act 2007 over the estimated useful lives of each part of an item of property, plant and equipment. The method and rates applied are as follows:

ASSET CLASS

Buildings - 8% straight line Furniture & Fittings - 6 - 8% diminishing value Computer Equipment - 14.4 - 67% diminishing value

LEASED ASSETS

Leases under which the Trust assumes substantially all the risks and rewards incidental to ownership have been classified as finance leases and are capitalised.

The asset and corresponding liability are recorded at the inception of the lease at the fair value of the leased asset, at amounts equivalent to the discounted present value of the minimum lease payments including residual values. Finance charges are apportioned over the terms of the respective leases using the actuarial method. Capitalised lease assets are depreciated over their expected lives in accordance with rates established for other similar assets

Operating lease payments are representative of the pattern of benefits derived from the leased assets and accordingly are charged to the Statement of Financial Performance in the periods in which they are incurred.

GOODS AND SERVICES TAX (GST)

The Trust is registered for GST. All revenue and expense transactions are recorded net of GST. Where applicable, all assets and liabilities have been stated net of GST with the exception of receivables and payables which are stated inclusive of GST.

INCOME TAX

Equal Employment Opportunities Trust is a registered charitable entity under the Charities Act 2005, and accordingly is exempt from income tax under sections CW41 and CW42 of the Income Tax Act 2007

BANK ACCOUNTS & CASH

Bank accounts and cash include cash on hand, bank balances, deposits held at call with banks and other short term highly liquid investments with original maturities of 90 days or less.

INVESTMENTS

Bank term deposits for periods exceeding 90 days are classified as investments and are initially measured at the amount invested. Interest is subsequently accrued and added to the investment balance. After initial recognition bank term deposits are measured at amortised cost using the effective interest method less impairment.

Investments that are shares are categorised as "available for sale" for accounting purposes in accordance with financial reporting standards. Share investments are recognised initially at fair value plus transaction costs. At balance date, the trust has assessed whether there is any evidence that an investment is impaired. Any impairment, gains or losses are recognised in the Statement of Financial Performance.

After initial recognition any investments categorised as "available for sale" are measured at their fair value without any deduction for transaction costs that may incur on sale or other disposal.

REVENUE FROM SALE OF SERVICES

Revenue is recorded based on the stage of completion of the service at balance date.

Grants and donations are recorded as revenue as received unless there is an explicit "use or return" condition attaching to the grant, in which case the amounts relating to unspent grants is recognised as a liability and released to income as the grant is spent.

Event and training income, including sponsorship of those events is recognised when the event or training takes place.

TRADE AND OTHER RECEIVABLES

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less an allowance for any uncollectable amounts. Individual debts that are known to be uncollectable are written off in the period that they may be identified.

TRADE AND OTHER PAYABLES

Trade and other payables represents liabilities for goods and services provided to the Trust prior to the end of the financial year which are unpaid. Trade and other payables are recorded at the amount of cash required to settle those liabilities. The amounts are unsecured and are usually paid within 30 days of recognition.

EMPLOYEE ENTITLEMENTS

Employee entitlements to salaries and wages, annual leave and other benefits are recognised when they accrue to employees.

CHANGES IN ACCOUNTING POLICIES

There have been no changes in accounting policies. All policies have been applied on bases consistent with those used throughout the period.

NOTES TO THE PERFORMANCE REPORT FOR THE YEAR ENDED 30 JUNE 2021

NC

		2022	2021
NOTE 1: ANALYSIS OF REVENUE			
Revenue Item	Analysis		
Donations, fundraising and	Government Matching & Funds	396,000	396,000
other similar revenue	Donations received	870,249	793,811
		1,266,249	1,189,811
Revenue from providing services	Diversity Awards Ticket Sales and Sponsorship	118,750	156,800
	Events, Training and Sponsorship	519,861	737,679
	Consulting Services	149,463	39,637
	Total	788,073	934,116
Interest, dividends and other investment income	Interest on cash deposits	4,908	6,934
NOTE 2: ANALYSIS OF EXPENSES			
Expense Item	Analysis		
Volunteer and employee related costs	Salary & Wages	1,251,385	961,229
	Total	1,251,385	961,229
Expenses related to providing services	Diversity Awards expenses	74,785	227,597
	Events and Training expenses	154,988	171,352
	Consultancy Services	55,365	59,480
	Administration and Overhead costs	497,865	348,741
		783,003	807,170
Other Expenses	Depreciation	10,803	19,438
	Revaluation of investment (unrealised)	70,560	-
	Total	81,363	19,438

Depreciation	
Revaluation of i	n٧

Fees of \$12,250 and \$3,125 were paid by the Trust to Crowe New Zealand Audit Partnership for the audit of the performance report and assistance with preparation of the performance report respectively for the year ended 30 June 2022 (2021: \$8,505 and \$2,950 respectively).

NOTES TO THE PERFORMANCE REPORT

FOR THE YEAR ENDED 30 JUNE 2022

		2022	2021
NOTE 3: ANALYSIS OF ASSETS			
Asset Item	Analysis		
Bank accounts and cash	Bank account - cheque	230,424	419,904
	Bank account - savings	291,916	1,280,994
	Bank account - petty cash	67	-
	Total	522,407	1,700,898
Debtors and prepayments	Accounts Receivable	126,674	132,785
	Accrued Interest	699	-
	Prepaid Expenses	600	2,706
	Total	127,973	135,491
Investments	Bank Term Deposits	500,000	-
	Funds Under Management - Milford	679,440	
		1,179,440	-
NOTE 4: ANALYSIS OF LIABILITIES			
Liabilities Item	Analysis		
Creditors and accrued expenses	Accounts Payable	128,586	109,272
	Accrued Expense	9,015	13,374
	GST Payable	24,903	1,469
	Credit Cards	(180)	3,430
	Total	162,323	127,545
Employee costs payable	Annual leave accrual	97,101	67,175
	Salary & Wage accrual	3,425	-
	PAYE and other taxes	17,810	34,941
	Total	118,336	102,116
Other Current Liabilities	Income in Advance - Events	98,170	96,255
	Total	98,170	96,255

NOTES TO THE PERFORMANCE REPORT FOR THE YEAR ENDED 30 JUNE 2022

NOTE 5: PROPERTY PLAI	NT & EQUIPMENT				
THIS YEAR					
Asset Class	Opening carrying amount	Purchases	Sales/ (Disposals)	Current year depreciation	Closing carrying amount
Buildings	-	-	-	-	-
Furniture and fixtures,					
and Office Equipment	4,695	-	-	1,256	3,439
Computers	8,499	13,764	-	9,547	12,716
Total	13,194	13,764	-	10,803	16,155
LAST YEAR					
Asset Class	Opening carrying amount	Purchases	Sales/ (Disposals)	Current year depreciation	Closing carrying amount
Buildings	903	-	-	903	-
Furniture and fixtures, and Office Equipment	11,105	_	(4,772)	1,638	4,695
Computers	26,411	-	(1,015)	16,897	8,499
Total	38,419	-	(5,787)	19,438	13,194
Significant donated asset		- nd date of valua		19,438	13,1

Significant donated assets - not recorded None

NOTE 6: CHANGES IN ACCUMULATED FUNDS

Capital Contributed by Owners or Members	Accumulated Surpluses or (Deficits)	Reserves	Total
-	641,472	882,195	1,523,667
-	(56,521)	-	(56,521)
	(107,771)	107,771	-
-	477,180	989,966	1,467,146
Capital Contributed by Owners or Members	Accumulated Surpluses or (Deficits)	Reserves	Total
	-	Reserves 777,378	Total 1,180,643
	or (Deficits)		
Owners or Members	or (Deficits) 403,265		1,180,643
	Owners or Members	- 641,472 - (56,521) (107,771)	Owners or Members or (Deficits) - 641,472 882,195 - (56,521) - (107,771) 107,771

At a previous Board meeting, it was resolved to allocate 6 months of operating expenses to a General Reserve. For the year ended 30 June 2022, this resulted in an additional \$107,771 being allocated to the reserve. This decision was taken in context of contingency and business continuity planning in respect of the Covid-19 developments.

NOTES TO THE PERFORMANCE REPORT

FOR THE YEAR ENDED 30 JUNE 2021

		2022	2021
NOTE 7: COMMITMENTS			
Explanation and Timing			
Commitments to lease or rent of assets			
	Less than 1 year	32,482	55,965
	Greater than 1 year, less than 5 years	251,122	114,645
		283,604	170,610

NOTE 8: CONTINGENT LIABILITIES

At balance date there were no known contingent liabilities (2021: nil)

NOTE 9: RELATED PARTY

Sponsorship, donations and consultancy service revenue has been received by the Trust during the year ended 30 June 2022 and 30 June 2021 from organisations which have offices that are also Trustees of the Trust.

NOTE 10: SUBSEQUENT EVENTS

There were no significant events subsequent to balance date which would have a material effect on the financial statements.

AUDITOR'S REPORT FOR THE YEAR ENDED 30 JUNE 2022

Opinion

We have audited the performance report of Equal Employment Opportunities Trust (the "Trust") on pages 21 to 28, which comprises the entity information, the statement of service performance, the statement of financial performance and statement of cash flows for the year ended 30 June 2022, the statement of financial position as at 30 June 2022, and the statement of accounting policies and other explanatory information. In our opinion:

a) the reported outcomes and outputs, and quantification of the outputs to the extent practicable, in the statement of service performance are suitable; andb) the performance report on pages 21 to 28 presents fairly, in all material respects:

- the entity information for the year ended 30 June 2022;
- the service performance for the year ended 30 June 2022; and
- the financial position of the Trust as at 30 June 2022, and its financial performance, and cash flows for the year then ended in accordance with Public Benefit Entity Simple Format Reporting - Accrual (Not-For-Profit).

Basis for Opinion

We conducted our audit of the statement of financial performance, statement of financial position, statement of cash flows, statement of accounting policies and notes to the performance report in accordance with International Standards on Auditing (New Zealand) (ISAs (NZ)), and of the entity information and statement of service performance in accordance with the International Standard on Assurance Engagements (New Zealand) ISAE (NZ) 3000. Our responsibilities under these standards are further described in the Auditor's Responsibilities for the Audit of the Performance Report section of our report.

We are independent of the Trust in accordance with Professional and Ethical Standard 1 International Code of Ethics for Assurance Practitioners (including

Findex (Aust) Pty Ltd, trading as Crowe Australasia is a member of Crowe Global, a Swiss verein. Each member firm of Crowe Global is a separate and independent legal entity. Findex (Aust) Pty Ltd and its affiliates are not responsible or liable for any acts or omissions of Crowe Global or any other member of Crowe Global. Crowe Global does not render any professional services and does not have an ownership or partnership interest in Findex (Aust) Pty Ltd. Services are provided by Crowe New Zealand Audit Partnership an affiliate of Findex (Aust) Pty Ltd. © 2022 Findex (Aust) Pty Ltd

International Independence Standards) (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our firm prepares the Trust's performance report from information provided by the Trustees. The firm has no other relationship with, or interests in, the Trust.

Trustees' Responsibilities for the Performance Report

The Board of Trustees are responsible on behalf of the Trust for:

(a) Identifying outcomes and outputs, and quantifying the outputs to the extent practicable, that are relevant, reliable, comparable and understandable, to report in the statement of service performance;

(b) The preparation and fair presentation of the performance report, which comprises:

- the entity information;
- the statement of service performance; and
- the statement of financial performance, statement of financial position, statement of cash flows, statement of accounting policies and notes to the performance report in accordance with Public Benefit Entity Simple Format Reporting – Accrual (Not-For-Profit) issued in New Zealand by the New Zealand Accounting Standards Board; and

(c) For such internal control as the Trustees determine is necessary to enable the preparation of the performance report that is free from material misstatement, whether due to fraud or error.

In preparing the performance report, the Trustees are responsible for assessing the Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Trust or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Performance Report

Our objectives are to obtain reasonable assurance about whether the performance report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (NZ) and ISAE (NZ) 3000 will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of users taken on the basis of this performance report.

As part of an audit in accordance with ISAs (NZ) and ISAE (NZ) 3000, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the performance report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion, including performing procedures to obtain evidence about and evaluating whether the reported outcomes and outputs and quantification of the outputs to the extent practicable, are relevant, reliable, comparable and understandable. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Trust's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of the use of the going concern basis of accounting by the Trustees and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Trust's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the performance report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Trust to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the performance report, including the disclosures, and whether the performance report represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Trustees regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Restriction on Use

This report is made solely to the Trustees of the Trust, as a body. Our audit has been undertaken so that we might state to the Trustees of the Trust those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Trustees of the Trust as a body, for our audit work, for this report, or for the opinions we have formed.

Crowe New Zealand Audit Partnership Auckland, New Zealand 28 September 2022

The title 'Partner' conveys that the person is a senior member within their respective division, and is among the group of persons who hold an equity interest (shareholder) in its parent entity, Findex Group Limited. The only professional service offering which is conducted by a partnership is external audit, conducted via the Crowe Australasia external audit division and Unison SMSF Audit. All other professional services offered by Findex Group Limited are conducted by a privately owned organisation and/or its subsidiaries.

DIVERSITY WORKS NEW ZEALAND | MEMBERS

Thank you for your commitment to a more inclusive Aotearoa New Zealand.

FOUNDATION MEMBERS (since 1992)

Air New Zealand Limited ANZ Bank New Zealand ASB Bank Limited Business New Zealand Fisher & Paykel Appliances Limited Fletcher Building Limited Fonterra Co-operative Group Limited KiwiRail Group New Zealand Post Limited Progressive Enterprises Ltd Spark New Zealand Limited Westpac New Zealand Limited

MEMBERS

4Sight Consulting Limited A.C. Nielsen (N.Z.) ULC AA Insurance Limited AAPC Properties Pty Ltd AbbVie Limited Absolute Best Limited T/A Vistalite South Auckland Accident Compensation Corporation Acciona Construction New Zealand Limited Action Engineering Limited Acumen New Zealand ADInstruments NZ Limited AGB Nielsen Media Research (New Zealand) Limited AgResearch Limited AIA New Zealand Limited AIG Insurance New Zealand Limited Airways Corporation of New Zealand Ltd Aktive - Auckland Sport & Recreation Allfields Customised Solutions l imited Allpress Espresso NZ Limited Alpha Recruitment Limited Alsco NZ Aluminium Installation & Services Limited Ambience Tiling Limited ANCO Properties Development Limited Anderson Lloyd Lawyers Antarctica New Zealand Anthem Anz Enviro Pty Ltd AON New Zealand Aotearoa Resettled Community Coalition Incorporated APM Workcare Limited Appoint Better Boards Ara Institute of Canterbury l imited Ara Poutama Aotearoa -Corrections

Arbitrators' and Mediators' Institute of New Zealand Architectus Archway Recruitment Limited Art Deco Interior Limited Artemis Executive Recruitment l imited Arup New Zealand Limited Asco Asphalt Ascot Angiography Limited Aspea Limited Aspire2 International Association of Consulting Engineers New Zealand (ACENZ) AsureQuality Ltd Auckland Chamber of Commerce Auckland District Health Board Auckland International Airport 1 td Auckland Transport Auckland Unlimited Auckland War Memorial Museum Auckland Women's Centre Aurecon New Zealand Limited Australasian Society Of Association Executives Australian Trailer Solutions Group Pty Ltd AUT University Aviat Networks Ballance Agri-Nutrients Limited Banking Ombudsman Scheme l imited Bastion Shine Limited Bay of Plenty Community Trust Inc Bay of Plenty District Health Board Bay of Plenty Regional Council Beam Mobility Holdings PTE Ltd Beca Limited Behemoth Brewing Company l imited Bell Gully Belron New Zealand Limited Bevond Services I td Bikanervala Christchurch Limited Blokhaus Limited Bluebird Foods Ltd BNC International Limited Boffa Miskell I td Born Digital Limited Brambles New Zealand Limited Brian Sokolich Panelbeaters Ltd Bright Track Ltd Briscoes Group Limited British American Tobacco (NZ) Ltd Brookfields Lawyers Buffalo Plumbing and Gas Limited Bunnings (NZ) Limited Bupa Care Services NZ Ltd **Business South** Calibre Collision Limited Canon New Zealand Limited Canterbury District Health Board

Canterbury Rugby Football Union

- Careering Options Limited CASS HR for Department of the Prime Minister and Cabinet
- CBD Windows & Doors Ltd
- CBRE Pty Limited
- Central Football
- Central Hawkes Bay District Council
- Chapman Tripp
- Chartered Accountants Australia and New Zealand
- Choice Hotels Asia-Pac Pty Ltd Chorus New Zealand Limited Christchurch City Council
- Christchurch International
- Airport Limited
- Chubb Insurance New Zealand Limited
- Cisco Systems New Zealand Limited
- City Care Limited
- Classic Group Limited
- Clemenger Group Limited
- Coca-Cola Europacific Partners (NZ) Ltd
- Codeblue
- Coffey Services (NZ) Ltd Cogo Connecting Good Limited
- Commerce Commission Commercial Communications
- Commercial Communication Council
- Community Connections Te Hapori Awhina Tangata
- Community Education Trust Auckland
- Compass Group NZ Ltd Competenz
- Conquest Training Limited Conrad Properties Limited
- Constellation Brands
- New Zealand
- Construct Civil Limited Consult Recruitment Limited
- Contact Energy Limited Cook Brothers Construction
- Limited Counties Manukau Kindergarten Association
- Coverstaff Recruitment Ltd Cox Automotive Australia Ptv Ltd
- CPB Contractors Pty Limited Craigs Investment Partners
- Creative HQ Limited
- Creative New Zealand Daehan Limited
- Dairy Nutraceuticals Limited
- Dark Horse NZ Limited
- DataSentinel Limited
- Davanti Consulting Limited Davidson Twaddle Isaac Lawyers
- Limited
- DB Breweries Limited
- DDB Group NZ Deaf Aotearoa Holdings
- Limited
- Defend Limited
- Dentons Kensington Swan

Dentsu Aegis Network NZ Department of Conservation DETA Consulting Limited Dice For Hire Limited Direct Capital VI Management Limited Disability Resource Centre HB Trust Diversity Council Australia Ltd DLA Piper New Zealand Downer New Zealand Downlights Limited Drake International Dress For Success Christchurch Incorporated Dunedin City Council Dynamix Recruitment Limited EAP Services Ltd Earthquake Commission Edge Line Construction Limited Education Payroll Limited Education Perfect Limited Education Review Office Education Unlimited Electricity Authority Eliot Sinclair & Partners Limited Emendas Limited Emerge Aotearoa Limited Emergent Limited Employers & Manufacturers Association (Northern) Inc Employment Court of New Zealand **Employment Services** Limited T/A Canstaff Endace Measurement Systems Ltd Engineering New Zealand Enterprise IT Ltd Environment Canterbury Limited Environmental Protection Authority (EPA) Equal Employment Opportunities Trust Equifax New Zealand Information Services & Solutions I td Equinox Limited Erickson Fencing Limited Escott Rosser Group Limited Essential HR Limited Event Cinemas Limited Evolve Chiropractic Limited Eves And Ears Limited Fabulous Work Group Limited Far North REAP Society Inc Farmers Mutual Group Farmlands Co-operative Society l imited Fidelity Life Assurance Company Limited Financial Markets Authority (FMA) Fire and Emergency New Zealand First Security Guard Services Limited

- Fisher & Paykel Healthcare Ltd
- Fleetcor Technologies
- New Zealand Limited

DIVERSITY WORKS NEW ZEALAND | MEMBERS cont'd

Flow Transportation Specialists l imited Flux Federation Limited FNZ Ltd Foodstuffs North Island Limited Freightways Limited Fresenius Kabi New Zealand l imited Fronde Systems Group Limited Frucor Suntory Australia Pty. l imited Fuel Storage Fulton Hogan Limited GBL Personnel Limited Gentrack Limited George Weston Foods (NZ) Limited GHD Limited Ghella Abergeldie Joint Venture Giltrap Group Holdings Limited Glass and Window Solutions Limited GNS Science International Limited Golf New Zealand Limited Goodman Property Services (NZ) Limited Government Communications Security Bureau GrainCorp Grant Thornton New Zealand l td Greater Wellington Regional Council Greenpeace Aotearoa Incorporated Greenstone Solutions Limited Ground Up Forestry Training And Development Limited H&L Fixing Limited Halberg Foundation Hamilton City Council Hands On Rehabilitation Limited Hanyang Corporation Hāpaitia Limited Harbour Hospice Trust Harrison Grierson Consultants Limited Hazardco Holding Company l imited Heaney & Partners Limited HEB Construction Limited HelloFresh New Zealand Limited Heritage New Zealand Pouhere Taonga Hobson Leavy Limited Holland Beckett Trustee Limited Holmes NZ LP Home Construction Limited Hometouch Electrical and Automation Limited Hope-Cross Consulting Ltd Horticulture New Zealand l imited Human Resources Institute of NZ (HRINZ) Humankind Limited IAG Group Icebreaker Limited Industry Training Solutions l imited

Infrastructure Industry Training Organisation Incorporated T/A Connexis Infrastructure New Zealand l imited Infrastructure Sustainability Council Infratec New Zealand Limited Ingram Micro NZ Limited Inland Revenue Inmusic New Zealand Limited Inside Executive Recruitment Institute of Environmental Science & Research Insurance & Financial Services Ombudsman Scheme ISS Facility Services Limited Itus Scaffolding Ltd Jackson Stone and Partners Jacobs Douwe Egberts NZ (JDE) Jacobs New Zealand Limited James & Wells James Hardie New Zealand Ltd Johnson & Johnson (New Zealand) Limited K&Y Construction Limited Kainga Ora–Homes and Communities Kami Limited Kcc Construction Limited Kerridge & Partners Ltd Key Assets Khan Cartage Limited Kin Limited Kings College Foundation Kiwi Property Kiwi Wealth Investments LP Kiwibank Ltd Kuehne + Nagel Limited La Marzocco Australasia l imited Lakes District Health Board Land Information New Zealand Lane Neave Limited Law Commission Life Links Life Recruitment Limited Lift Education Likemind Limited Lincoln University Lion NZ Limited Livestock Improvement Corporation Limited Longveld Limited Lotto New Zealand Lotus Supermarket Louie Berkers Collision Repair Centre I TD Lutra Limited LYNC (NZ) CO LIMITED Lyttelton Port Company Limited Manaaki Whenua Landcare Research NZ Ltd Manawa Energy Limited Manawatū District Council Manawatu Education Academy (PN) Limited (T/A BHB Academv) Maori Television Service Mars New Zealand Limited Marsh N7 I TD Martin Jenkins

Society) Massey University Masterton District Council Mather Consulting Limited McConnell Dowell Constructors l td McDonald's Restaurants (NZ) Ltd MCMLXX Limited McPhail Gibson & Zwart Limited MediaWorks Holdings Limited Medtech Limited Mega Limited Mental Health Foundation of New Zealand Merck Sharp & Dohme (New Zealand) Limited Meredith Connell Metalcraft Roofing Limited Metro Performance Glass Metroclad Limited MetService NZ Ltd MG International Limited T/A Kashish Food MidCentral District Health Board Midlands Health Network Limited Milford Asset Management Limited Ministry for Culture and Heritage Ministry for Pacific Peoples Ministry for Primary Industries Ministry for the Environment Ministry for Women Ministry of Business, Innovation and Employment (MBIE) Ministry of Defence Ministry of Education Ministry of Foreign Affairs and Trade Ministry of Justice Ministry of Social Development Ministry of Transport Minter Ellison Rudd Watts Mondelez New Zealand Mooven Limited Morphum Environmental l imited Morrison Low & Associates Limited MOTAT Murphys Park Development Limited Partnership T/A Hermitage Group Limited Nando's Australia Ptv Ltd National Institute of Water & Atmospheric Research Limited National Mini Storage Limited National Personnel Ltd National Youth Theatre Company Trust Nauhria Precast Limited Nauhria Reinforcing Limited Naumi Hotels NZ PTY Limited Naveya & Sloane Limited Navman Wireless New Zealand Naylor Love Limited Neazor Brady & Partners Limited

MAS (Medical Assurance

Nelson Airport Limited Nelson City Council Netball New Zealand Inc New Ground Capital Limited New Plymouth District Council New Zealand AIDS Foundation Te Tuuaapapa Mate Aaraikore o Aotearoa New Zealand Aluminium Smelters Limited New Zealand Customs Service New Zealand Defence Force HQ New Zealand Film Commission New Zealand Football New Zealand Game Developers Association New Zealand Green Building Council New Zealand Growth Capital Partners Limited New Zealand Institute of Quantity Surveyors Incorporated New Zealand Oil & Gas Limited New Zealand Police New Zealand Qualifications Authority New Zealand Red Cross New Zealand Rugby Union Incorporated New Zealand Steel Ltd New Zealand Winegrowers Newasian Logistics Ltd Ngā Taonga Whitiahua me Ngā Taonga Kōrero NIB NZ Limited Niche Recruitment Limited Ninja Kiwi Limited Norman Disney & Young Limited Norris Ward McKinnon Limited North Canterbury Alpine Trust North Harbour Hockey Association Incorporated North Island Design Limited North Shore Womens Centre Northpower Ltd NTT New Zealand Limited NZ Council for Educational Research NZME Publishing Limited NZSki Limited NZX Limited Oaks Property Management Limited Obertech Group Oceania Can Limited OCG Consulting Ltd Office of Film & Literature Classification Office of the Auditor-General and Controller Office of the Clerk of the House of Representatives Office of the Privacy Commissioner OfficeMax New Zealand Limited OMD New Zealand Limited OmniTech Limited Opotiki District Council Opteon New Zealand Oranga Tamariki Ministry for Children

Orini Downs Station Limited Ospri New Zealand Limited Otago Polytechnic Limited Otago Regional Council Pacific Heights Ltd Pacific Steel (NZ) Limited PAE (New Zealand) Limited Palmerston North City Council Panuku Development Auckland l imited Parkable Parker Bridge (NZ) Ltd Parliamentary Service Partners Life PBO Group Limited Peddle Thorp Ltd Pennington Consulting Limited Pentair Flow Technologies Pacific Ptv Ltd People Media Group 2011 Limited people2people Recruitment (NZ) Limited PHARMAC Pharmacy Retailing (NZ) Ltd Philip Morris (NZ) Limited Platinum Recruitment Plexure Limited Porirua City Council Port of Tauranga Ltd Ports of Auckland Ltd PPG Industries NZ Ltd Precinct Properties NZ Ltd Predict HQ Limited Prepack Limited Presbyterian Support (Northern) Prestige Autofinishes Limited ProCare Network Limited Progress to Health Public Fundraising Regulatory Association Public Relations Institute of New Zealand Incorporated Publicis Groupe Publishers Association of New Zealand Incorporated Quattra Mechanical Limited Oueenstown Barber Limited Queenstown-Lakes District Council Racquet Club Limited Radio New Zealand Raise Limited Randstad Limited Rapid Addition NZ Limited Ravensdown Limited RCP Limited RCSA - Recruitment, Consulting and Staffing Association of Australia & NZ Rebel Sport Recorded Music New Zealand l imited Recruit IT Group Ltd Redvespa Consultants Ltd Remarkable Sweet Shop Limited Reserve Bank of New Zealand Resolve Group Limited Resource Development Consultants Limited Rider Levett Bucknall Auckland I td

Road Transport Forum New Zealand (Inc) Robert Walters New Zealand l imited RocketWerkz Studios Limited Rolleston Central Health l imited Rothley Partners Limited Rotorua Heritage Farm Limited Ruapehu Alpine Lifts Limited Rubix Limited Rupex Growthech Limited RUSH Limited Russell McVeagh Ryan Recruitment S & Z Enterprises Limited Safe Kids In Daily Supervision Limited Schooldocs Limited Selwyn District Council Serious Fraud Office Serko Limited Shadeworld Shamrock Recruitment Group Shore Ceilings & Partitions Limited Shore Trust Silver Fern Farms Co-Operative l imited Silverstripe Limited Simpson Grierson Site Safe New Zealand Inc SKY TV SKYCITY Auckland Limited Sling & Stone Limited Soar Communications Group (SCG) Social Labour Supply Ltd Solnet Solutions Limited Sony Music Entertainment New Zealand Limited Southbase Construction Limited Southern Cross Health Society Southern Cross Healthcare l imited Southland Building Society Southland District Council SouthRoads I td Space and Light Limited Sparta Construction NZ Limited Sport and Recreation New Zealand Sport Manawatu Charitable Trust Sport Otago Springload Web Design St John Statistics New Zealand Steel and Tubes Holding Limited Steelworks New Zealand Limited Strategic Pay Limited Stride Investment Management Limited Sudima Hotels- Hind Management (NZ) Limited Suncorp New Zealand Super Power Earthmoving l imited Supercare Limited Sustainable Business Network SWR Group NZ Limited Synlait Milk Ltd

Salt

T&G Global TAB New Zealand (TAB NZ) Talent International (Nz) Limited Talent Vault Group Limited Tamaki Health Tata Consultancy Services Limited Tauranga City Council Tauranga Moana RTLB Te Aho o Te Kura Pounamu Te Ara Ahunga Ora Retirement Commission Te Hopai Trust Group Te Kawa Mataaho Public Service Commission Te Pou o te Whakaaro Nui Te Pūkenga Work Based Learning Limited – T/A BCITO Te Puni Kōkiri - Ministry of Maori Development Te Tari Taiwhenua Internal Affairs Te Taura Whiri I te Reo Maori Mäori Language Commission Teaching Council Tearfund Tegel Foods Ltd Television New Zealand Limited Terra Group NZ Ltd Tertiary Education Commission The Boston Consulting Group Ptv Ltd The Building Intelligence Group Limited The Career Development Company Limited The Diversity Agenda The Employers' Chamber of Commerce (Incorporated) The Fred Hollows Foundation NZ The Gap 2014 Limited The Hex Limited T/A The Spinoff The Hongkong & Shanghai Banking Corporation Ltd The Instillery Group Limited The Lion Foundation The New Zealand Institute for Plant and Food Research l imited The New Zealand Institute of Forestrv The New Zealand Society of Authors The Royal Australasian College of Physicians The Royal Australian and New Zealand College of Ophthalmologists (RANZCO) The Royal New Zealand Ballet The Sustainable Coastlines Charitable Trust The Todd Corporation The Treasury The University of Otago The Walt Disney Company (New Zealand) Limited The Warehouse Limited Tile Installation Specialists Limited Timely Limited TKD Construction Limited Toi Mai Workforce Development Council Tomorrow's People Ltd

Tonkin & Taylor Ltd Top Drawer Consultants Topline Group Totara Hospice Tower Insurance Limited Toyota New Zealand Limited Toyota New Zealand Limited Trade Window Limited Tradify Limited Transdev Auckland Ltd Transpower New Zealand l imited Tribe Limited Trility New Zealand Limited Truestock Limited **Trustees Executors Limited** Tuatahi First Fibre Limited TupuToa Two Degrees Mobile Limited Unison Networks Limited Unitec New Zealand Ltd Universal Communications Group NZ Limited Universal Music New Zealand l imited Uno Loco Limited Up Education Group Limited Upskills Vector Limited Vehicle Testing New Zealand Ltd Victoria University of Wellington Vis à Vis NZ Limited Vodafone New Zealand Limited Volunteering New Zealand Incorporated Vulcan Steel Limited Waikato District Council Waikato Institute of Technology l imited Waitemata District Health Board Waka Kotahi NZ Transport Agency Wakatū Incorporation Wallwork & Associates Limited Waratah N7 Limited Waste Management NZ Limited Watercare Services Limited Wellington City Council Wellington Regional Economic Development Agency Whanganui District Council Whangarei District Council Whitehaven Wine Company Ltd Woodleys Contracting Limited Woolux Corporation Limited Worklife Group Limited WorkSafe New Zealand Wotton + Kearney Limited WPP Holdings Wright Communcations Limited Write Limited WSP New Zealand Limited WYCH Limited Wynn Williams Xero Limited Yellow NZ Limited Younity Limited YWCA Auckland Z Energy Limited Zespri International Trading Limited

Members as at 30 June 2022

TRUSTEES FOR THE YEAR ENDED 30 JUNE 2022

The following persons held positions as Trustees of the Equal Employment Opportunities Trust (EEO Trust) as at 30 June 2022:

Susan Doughty

EEO Trust Chair, Director/Head of Reward & Insights, Zespri

Alex Chadwick

Deputy Commissioner Workforce, Employment Relations and Equity, Te Kawa Mataaho| Public Service Commission

John Christie Manager of Enterprise Dunedin

Renee Graham Chief Executive of the Social Wellbeing Agency

Laulu Mac Leauanae

Chief Executive of the Ministry for Pacific Peoples

Chris Litchfield (resigned 2 December 2021) Managing Director, Coca Cola Amatil New Zealand Limited

Adrienne Miller

Executive/Advisor/Board member

Dr Nicola Ngawati

Director (Kaiwhakahaere Matua) of the Mana Wāhine Joint Roopū, Manatū Wāhine Ministry for Women

Ranjna Patel

Founder of Tamaki Health Group and Founder of Gandhi Nivas

Tracey Taylor Chief Executive Officer, Yellow New Zealand

Activity

The EEO Trust was incorporated under the Charitable Trusts Act 1957 on 31 March 1992.

The purpose of the EEO Trust is to promote to New Zealand employers the implementation of equal employment opportunities principles and best practice in the work place.

For and on behalf of the Board of Trustees:

J. Doughty



Susan Doughty Chair 28 September 2022

John Christie Trustee 28 September 2022

TRUST DIRECTORY AS AT 30 JUNE 2022

Nature of Business

To promote to New Zealand employers the implementation of equal employment opportunities principles and best practice in the workplace.

Registered Office

Level 1 90 Symonds Street Auckland Central Auckland 1010

PO Box 12929 Auckland 1642 Ph 09 525 3023 E-mail admin@diversityworksnz.org.nz www.diversityworksnz.org.nz

Accountants

Findex Level 29 188 Quay Street Auckland 1010

Auditors

Crowe Horwath New Zealand Audit Partnership Level 29 188 Quay Street Auckland 1010

Bankers

ASB Bank Limited Business Banking Centre PO Box 35 Shortland Street Auckland 1140

Alliance Partners

- Coca Cola Amatil
- Te Tari Taiwhenua Internal Affairs
- Te Kawa Mataaho Public Services Commission
- Te Puni Kokiri
- Yellow New Zealand

Trust Settlement Date

24 March 1992



WE HELP ORGANISATIONS DO WORKPLACE INCLUSION WELL AND DO WELL BECAUSE OF IT

DIVERSITY WORKS NEW ZEALAND Level 1, 90 Symonds Street, Auckland 1010 +64 9 525 3023 | 0800 DIVERSITY | 0800 348 377 info@diversityworks.co.nz | diversityworksnz.org.nz

